# 2025 Marine Corps Gazette Index

This December, we are publishing our annual index—a listing by subject and author of the articles, and by book author of the reviews, published over the past year—on the web. Similar indexes were published in 1966–79 but occasionally appeared in the January rather than December issues. Articles on the web are indexed as well. Our website, www.mca-marines.org/gazette, contains links to archived articles back to 1916 as well as annual indexes from recent years. We recommend these indexes to your attention as they are a guide to the many articles of lasting value that have been published in the *Gazette*.

MARINE CORPS, Smith	Subject Index		<b>COMMANDANT'S MESSAGE</b> A MESSAGE FROM THE COMMANDANT OF THE	
First to the Fight in Acquisition Reform, Bowdten   6.124   Fighting with Prototypes, Miller & MCTSSA Staff   6.24   6.27   (See Woodbridge, Christopher I., in Author Index)   7.27   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.28   7.28   (See Woodbridge, Christopher I., in Author Index)   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7.26   7	ACOUSTION			11:4
Fighting with Prototypes, Miller & MCTSA Starff   6-24   6-27   Core Size Does Not Fit All, Valna   6-27   Core Woodbridge, Christopher I, in Author Index   9-27   Not Your Daddy's Indoor Simulated Marksmanship Trainer, Butler & Barkdoll   6-28   ELISE SSAY CONTEST WINNERS   2-63   Marine Corps Driver Training, Green   6-40   Predisposed for Modernization, Burchfield   2-67   2-72   PdM Ammunition, Janceke   6-48   Predisposed for Modernization, Burchfield   2-67   2-72   PdM Ammunition, Janceke   6-48   Strategy for Defeating Chinese Military Acquisition, Zarrax & Rambun   6-51   Five Sir Iden Force Design, David & Seitz   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52   0-52		6.19	,	
One Size Does Not Fit All, Viana         6.27         (See Woodbridge, Christopher I., in Author Index)         2.83           Not Your Daddy's Indoor Simulated Marksmanship Trainer, Butler & Barkdoll         6.36         Lighting the Way, Rainey         2.63           Middle Ther of Acquisition, Ross         6.40         Predisposed for Modernization, Burchfield         2.67           Ferrestrid Collection Systems, Howy         6.43         Predisposed for Modernization, Burchfield         2.67           BY The Stategy for Defeating Chinese Military Acquisition, Zarra & Ramthon         6.51         See Woodbridge, Christopher I., in Author Index)         2.72           A Strategy for Defeating Chinese Military Acquisition, Zarra & Ramthon         6.55         FEWS WINNERS         10.52           Any Cline and Place, Pawlicki & Zambrano         6.55         Fires Fit for Force Design, David & Seitz         10.52           Any Cline and Place, Pawlicki & Zambrano         6.66         816 in Shields, Gallitell         10.66           The End of Business as Usual, Madren         6.66         816 in Shields, Gallitell         10.52           Artificial Intelligence as a Force Multiplier for Marines, Sile         4WE         Embrace the LPD SPMAGTF, Pauley         6.88           Attificial Intelligence as a Force Multiplier for Marines, Sile         5.20         2.02         2.02         2.02         2.02         2.02 <td></td> <td></td> <td>EDITOR IAI S</td> <td></td>			EDITOR IAI S	
Not Your Daddy's Indoor Simulated Marksmanship Trainers   Butler & Bartholl				
Butler & Barkboll		0.27	(See woodbridge, Christopher I., In Muthor Index)	
Midel Tier of Acquisition, Ross         6.46         Lighting the Way, Rainey         2.63           Marine Corps Driver Training, Green         6.40         Predisposed for Modernization, Burchfield         2.67           PAM Annunutition, Janecke         6.48         Project Sea WOlf, Fermin         2.72           A Strategy for Defeating Chinese Military Acquisition, Zarra & Ramthun         6.51         FEWS WINNERS         10.52           Breaking Down Barriers, Studer & Eastman         6.55         Fires Fit for Force Design, David & Seitz         10.52           Any Clime and Place, Pawlick & Zambrano         6.65         Silent Shields, Gallitelli         10.60           Modernization, Puraty, et al.         6.66         Silent Shields, Gallitelli         10.60           A The End of Business as Usual, Madren         4.88         4.88         AWIATION         4.88         Embrace the LPD SPM AGTF, Pauley         6.84           A Light and Conquer, Bowsher         5.20         SEXPEDITIONARY MANEUVER WARFAEL         Embrace the LPD SPM AGTF, Pauley         6.84           Risk and Training for Peer Conflict, Smith         5.26         FUTURE FORCE DESIGN & MODERNIZTION         6.92           In Man in the Box, Harper         5.34         FOTURE FORCE DESIGN & MODERNIZTION         4.88           In Mainternance Officer, Warren Jr.         5.42         AVIATION		6.32	FILIS ESSAY CONTEST WINNERS	
Martine Corps Driver Training, Green				2.63
Project Sea Wolf, Fermin   2.72   PdM Ammunition, Janecke   6.48   Beyond the Buzz, Swift   2.77   A Strategy for Defeating Chinese Military Acquisition, Zarra's Ramthun   6.51   Breaking Down Barriers, Studer & Eastman   6.55   Breaking Down Barriers, Studer & Eastman   6.65   Modernization, Purary, et al.   6.62   Silent Shields, Gallitelli   10.60   Modernization, Purary, et al.   6.62   Silent Shields, Gallitelli   10.60   The End of Business as Usual, Madren   6.66   Maintaining Lethality Dominance, Trent   10.56    ARTIFICIAL INTELLIGENCE   AWIATION   AWIATION   AVIATION   AVIATION   5.20   Bridging the Modern Defense Gap, Valenti   6.88   Conested Relief in Place Operations, Whitmire   6.92   Conested Relief in Place Operation, Whitmire   6.92   Conested Relief in Place Operation, Whitmire   6.93   Conested Relief in Place Operation, Whitmire   6.92   Conested Relief in Place Op				
A Strategy for Defeating Chinese Military Acquisition, Zarra & Ramthun				
Ramthun   Ramt				
Breaking Down Barriers, Studer & Eastman		0.10	befold the bazz, owne	2., ,
Breaking Down Barriers, Studer & Eastman 6:55 Any Clime and Place, Pawlicki & Zambrano 6:58 Any Clime and Place, Pawlicki & Zambrano 6:58 One Team, One Fight, Montague 10:56 Modernization, Puraty, et al. 10:56 Silent Shieds, Gallirelli 10:560 The End of Business as Usual, Madren 6:66  ARTIFICIAL INTELLIGENCE Artificial Intelligence as a Force Multiplier for Marines, Sile 4:WE AVIATION A Letter, Gering 50205 Aviation Plan Executive Summary, Staff, DC Aviation 5:21 Birk and Training for Peer Conflict, Smith 5:28 IN Embedding METOC in the MAG, Hawkins, et al. 6:34 Aviation Digital Interoperability, Humr, et al. 0ptimizing the Air Fight Today, Hamtak 5:44 Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations, Mardre A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt 6.20 The Main tenance Officer, Warren Jr. 6.20 The Case for a Marine Corps Regional Air Defense Commandre, Belton 6.20 The Imperative for Decentralization, Liu 4:WE C1 C2 The Imperative for Decentralization, Liu 5.24 CHASE PRIZE ESSAY CONTEST WINNERS Exquisite and Insufficient, Barlow 12:6 Sabotage Not from Within, Swift 12:6 Sabotage Not from Within, Swift 12:6 Silent Shieds, Gallireld 10:06.66 Maintaining Lethality Dominance, Trent 10:05.66 Maintaining Lethality Dominance, Trent 10:05.64 Maintaining Lethality Dominance, Trent 10:06.68 Expect the LPD SPMAGTF, Pauley 6:684 Expect the LPD SPMAGTF, Pauley 6:84 Expect the LPD SPMAGTF, Pa	:	6:51	EWS WINNERS	
ANY ATTION 6.58 One Team, One Fight, Montague 10.56 Modernization, Puraty, et al. 10.66  ARTIFICIAL INTELLIGENCE Artificial Intelligence as a Force Multiplier for Marines, Sile 18.  AVIATION 5.20 Aletter, Gering 2025 Aviation Plan Executive Summary, Staff, DC Aviation Plan Executive Summary, Staff, DC Aviation Plan Executive Summary, Staff, DC Aviation 15.21 The Man in the Box, Harper 5.24 Embedding METOC in the MAG, Hawkins, et al. Aviation Organizability, Humr, et al. 0.54 Aviation Digital Interoperability, Humr, et al. 0.54 Aviation Organizability, Humr, et al. 0.55 Aviation Operations, Mardre A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt 6.56 Belton 6.68 AVIATION C2 The Case for a Marine Corps Regional Air Defense Commander, Belton 6.72 The Imperative for Decentralization, Liu 4.WE C2 The Imperative for Decentralization, Liu 5.64 C4 Exeusitist and Insufficient, Barlow 12.66 Sabotage Not from Within, Swift 12.12 C5 Subatage Not from Within, Swift 12.12 Suppose Aviation Plan Executive Sumlary, Staff, DC Aviation 10.66 Awiation Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations, Mardre 6.79 A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt 7.00 Belton 7.00 Belton 7.00 Belton 8.80 Bel				10:52
Modernization, Puraty, et al. The End of Business as Usual, Madren  ARTIFICIAL INTELLIGENCE Artificial Intelligence as a Force Multiplier for Marines, Sile AVIATION  ALetter, Gering AVIATION ALetter, Gering AVIATION ALetter, Gering AVIATION ALetter, Gering AVIATION ALetter, Gering AVIATION ALetter, Gering AVIATION Aletter, Gering Avia in the Mac, Hawkins, et al. Aviation Digital Interoperability, Humr, et al. Optimizing the Air Fight Today, Hamtak Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations, Mardre A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancur The Maintenance Officer, Warren Jr.  The Maintenance Officer, Warren Jr.  AviATION C2  The Case for a Marine Corps Regional Air Defense Commander, Belton  AVIATION C2  The Imperative for Decentralization, Liu  Aviation Corps Regional Air Defense Commander, Belton  C2  The Imperative for Decentralization, Liu  Aviation Chase PRIZE ESSAY CONTEST WINNERS Exquisite and Insufficient, Barlow  Exquisite and Insufficient, Barlow  Exquested and Aviation of System, Goldstein  10.602  Silent Shields, Gallitelli Maintaining Lethality Dominiance, Trent  Aviation Chase Prize Manner (Austrance Prize Suplation (Asia Suplation) (Asia Sup				
ARTIFICIAL INTELLIGENCE ARTIFICIAL INTELLIGENCE AVIATION AVIATION ALEtter, Gering 2025 Aviation Plan Executive Summary, Staff, DC Aviation Risk and Training for Peer Conflict, Smith Divide and Conquer, Bowsher The Man in the Box, Harper Embedding METOC in the MAG, Hawkins, et al. Optimizing the Air Fight Today, Hamtak Aviation Digital Interoperability, Humr, et al. Optimizing the Air Fight Today, Hamtak Aviation Command and Control and Ground Support is Critical Bitancurt The Manitenance Officer, Warren Jr.  A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt Bitancurt The Case for a Marine Corps Regional Air Defense Commander, Belton  AVIATION C2 The Case for a Marine Corps Regional Air Defense Commander Belton  C2 The Imperative for Decentralization, Liu  AUSE CHASE PRIZE ESSAY CONTEST WINNERS Exquisite and Insufficient, Barlow Live Babotage Not from Within, Swift 12:16 Divide and Insufficient, Barlow Live Babotage Not from Within, Swift 12:16 Divide and Autonomicane, Trent Live Expeditional Air Defense Commander, Britaning Lethality Dominance, Trent Embrace the LPD SPMAGTF, Pauley  6:84 Bridging the Modern Defense Gap, Valenti Cocusted Relief in Place Operations, Whitmire 6:92 Closing the Gap for Integrated Casualty Evacuation, Keeney- Bonthrone, et al.  FUTURE FORCE DESIGN & MODERNIZATION Force Design Making the First Thing First—Logically, Williams 5:76 FUTURE FORCE DESIGN & MODERNIZATION Force Design Making the First Thing First—Logically, Williams 5:76 FUTURE FORCE DESIGN & MODERNIZATION Force Design Making the First Thing First—Logically, Williams 5:76 Force Design Making the First Thing First—Logically, Williams 5:76 Wings Over Water: The Seaglider Revolution in Maritime Mobility, Mathews Mobility, Mathew			ž č	
ARTIFICIAL INTELLIGENCE				
Embrace the LPD SPMAGTF, Pauley   6.84				
Artificial Intelligence as a Force Multiplier for Marines, Sile  AVIATION  ALEtter, Gering 2025 Aleiation Plan Executive Summary, Staff, DC Aviation Risk and Training for Peer Conflict, Smith 5:26 Risk and Training for Peer Conflict, Smith 5:27 The Man in the Box, Harper Embedding METOC in the MAG, Hawkins, et al. 4 Vaviation Digital Interoperability, Humr, et al. 5:28 Aviation Digital Interoperability, Humr, et al. 5:28 Aviation Digital Interoperability, Humr, et al. 6:70 Cortested Relief in Place Operations, Whitmire 5:28 FUTURE FORCE DESIGN & MODERNIZATION 6:70 Force Design 2030, 2035, 2040, Kofsky 6:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70 Force Design: Making the First Thing First—Logically, Williams 7:70	ADTIEICIAI INTELLICENCE		EXPEDITIONARY MANEUVER WARFARE	
AVIATION A Letter, Gering 2025 Aviation Plan Executive Summary, Staff, DC Aviation Risk and Training for Peer Conflict, Smith 5:26 Divide and Conquer, Bowsher The Man in the Box, Harper Embedding METOC in the MAG, Hawkins, et al. Optimizing the Air Fight Today, Hamtak Aviation Digital Interoperability, Humr, et al. Optimizing the Air Fight Today, Hamtak Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations, Mardre A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt The Maintenance Officer, Warren Jr.  AVIATION C2 The Case for a Marine Corps Regional Air Defense Commander, Belton  AVIATION C2 The Imperative for Decentralization, Liu  C2  Chosing the Modern Defense Gap, Valenti Contested Relief in Place Operations, Whitmire BrUTURE FORCE DESIGN & MODERNIZATION Force Design 2030, 2035, 2040, Kofsky Force Design: Making the First Thing First—Logically, Williams Force Design: Making the First Thing First—Logi		4.W/E		6:84
AVIATION A Letter, Gering Divide and Conquer, Bousher  5:26 Divide and Conquer, Bowsher 5:28 The Man in the Box, Harper Embedding METOC in the MAG, Hawkins, et al. A viation Digital Interoperability, Humr, et al. Optimizing the Air Fight Today, Hamtak Aviation Digital Interoperability, Humr, et al. Optimizing the Air Fight Today, Hamtak Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations, Mardre A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt The Maintenance Officer, Warren Jr.  A VIATION C2 The Gase for a Marine Corps Regional Air Defense Commander, Belton  C2 The Case for a Marine Corps Regional Air Defense Commander, Belton C2 The Imperative for Decentralization, Liu  C4:WE  CHASE PRIZE ESSAY CONTEST WINNERS Exquisite and Insufficient, Barlow 12:6 Sabotage Not from Within, Swift 12:12 Operation FREQUENT WIND, Washington 12:6 Just Do Something, Strahan 10:WE  Closing the Gap for Integrated Casualty Evacuation, Keeney. Benborhone, et al. Closing the Gap for Integrated Casualty Evacuation, Keeney. Benberd And Insufficient, Sarbour, Call Special Advition Casual Robinson, Scient Convented Waking the First Thing First—Logically, Williams 5:28 Force Design 2030, 2035, 2040, Kofsky Force Design 404 Making the First Thing First—Logically, Williams 5:84 Ground Autonomous Platform in Support of Distributed Mobility, Mathews Ground Autonomous Platform in Support of Distributed Waltime Operations, Seifert Th	Artificial intelligence as a Force Multiplier for Marines, she	4:W L	•	6:88
A Letter, Gering 2025 Aviation Plan Executive Summary, Staff, DC Aviation Risk and Training for Peer Conflict, Smith 5:26 Risk and Training for Peer Conflict, Smith 5:27 Risk and Training for Peer Conflict, Smith 5:28 FUTURE FORCE DESIGN & MODERNIZATION 6 Force Design: Making the First Thing First—Logically, Williams 5:76 Force Design: Making the First Thing First—Logically, Williams 6:84 Wings Over Water: The Seaglider Revolution in Maritime Mobility, Mathews 6 Ground Autonomous Platform in Support of Distributed Maritime Operations, Seifert 6 Ground Autonomous Platform in Support of Distributed Maritime Operations, Seifert 7 Redesigning Amphibious, Littoral, and Contingency Forces, Redesigning Amphibious, Littoral, and Con	AVIATION			
2025 Aviation Plan Executive Summary, Staff, DC Aviation 5:21 Risk and Training for Peer Conflict, Smith 5:26 Risk and Training for Peer Conflict, Smith 5:26 Divide and Conquer, Bowsher 5:28 The Man in the Box, Harper 5:34 Embedding METOC in the MAG, Hawkins, et al. 5:34 Aviation Digital Interoperability, Humr, et al. 5:42 Optimizing the Air Fight Today, Hamtak 6 Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations, Mardre 7 A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt 7 The Maintenance Officer, Warren Jr. 5:62 AVIATION C2 The Case for a Marine Corps Regional Air Defense Commander, Belton 6 C2 The Imperative for Decentralization, Liu 4:WE  CHASE PRIZE ESSAY CONTEST WINNERS Exquisite and Insufficient, Barlow 12:16 Sabotage Not from Within, Swift 12:12 Sharing for Peer Conflict, Smith 5:26 FUTURE FORCE DESIGN & MODERNIZATION 6:96 FUTURE FORCE DESIGN & MODERNIZATION 6:96 FUTURE FORCE DESIGN & MODERNIZATION 1:05 Force Design 2030, 2035, 2040, Kofsky 4:WE Force Design: Making the First Thing First—Logically, Williams 5:76 Wings Over Water: The Seaglider Revolution in Maritime Mobility, Mathews 6round Autonomous Platform in Support of Distributed Maritime Operations, Seifert 8 Mobility, Mathews 6:70 Redesigning Amphibious, Littoral, and Contingency Forces, Quinn PPBE Reform, Fisher 19 PPBE Reform,		5.20		
Risk and Training for Peer Conflict, Smith Divide and Conquer, Bowsher The Man in the Box, Harper Embedding METOC in the MAG, Hawkins, et al. Aviation Digital Interoperability, Humr, et al. Optimizing the Air Fight Today, Hamtak Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations, Mardre A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt The Maintenance Officer, Warren Jr.  AVIATION C2 The Case for a Marine Corps Regional Air Defense Commander, Belton C2 The Imperative for Decentralization, Liu  C2 The Imperative for Decentralization, Liu  C3  CHASE PRIZE ESSAY CONTEST WINNERS Exquisite and Insufficient, Barlow Sabotage Not from Within, Swift 12:12 Force Design 2030, 2035, 2040, Kofsky FUTURE FORCE DESIGN & MODERNIZATION Force Design 2030, 2035, 2040, Kofsky 4:WE Force Design 2040, Kofsky 4:WE Force Design 2030, 2035, 2040, Kofsky 4:WE Force Design 2030, 2035, 2040, Kofsky 4:WE Force Design 2040, Kofsky 4:WE Force Design 2040, Kofsky 4:WE Force Design 2040, Kofsky 4:WE Redesigning Amphibious, Littoral professor, Seifert Redesigning Amphibious, Littoral, and Contingency Forces, Redesigning Amphibious, Littoral professor, Seifert Redesigning Amphibious, Littoral Force Revisited, Robinson				6:96
Divide and Conquer, Bowsher 5:28 The Man in the Box, Harper 5:34 Embedding METOC in the MAG, Hawkins, et al. 5:34 Aviation Digital Interoperability, Humr, et al. 5:42 Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations, Mardre 5:64 A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt 5:60 A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt 5:60 A VIATION C2 The Case for a Marine Corps Regional Air Defense Commander, Belton C2 The Imperative for Decentralization, Liu 4:WE  C2 The Imperative for Decentralization, Liu 5:48  CHASE PRIZE ESSAY CONTEST WINNERS Exquisite and Insufficient, Barlow 5:64 Force Design 2030, 2035, 2040, Kofskyk 4:WE Force Design: Making the First Thing First—Logically, Williams 5:76 Force Design: Making the First Thing First—Logically, Williams 5:76 Force Design: Making the First Thing First—Logically, Williams 5:76 Wings Over Water: The Seaglider Revolution in Maritime Mobility, Mathews 5:84 Mobility, Mathews 6round Autonomous Platform in Support of Distributed Operations, Seifert 6round Autonomous Platform in Support of Distributed Mobility, Mathews 6round Autonomous Platform in Support of Distributed Mobility, Mathews 6round Autonomous Platform in Support of Distributed Mobility, Mathews 6round Autonomous Platform in Support of Distributed Mobility, Maritime Operations, Seifert 6round Autonomous Platform in Support of Distributed Mobility, Maritime Operations, Seifert 6round Autonomous Platform in Support of Distributed Mobility, Maritime Operations, Seifert 6round Autonomous Platform in Support of Distributed Mobility, Maritime Operations, Seifert 6round Autonomous Platform in Support of Distributed Mobility, Maritime Operations, Seifert 6round Autonomous Platform in Support of Distributed Mobility Maritime Operations, Seifert 6round Autonomous Platform in Support of Distributed			,	
The Man in the Box, Harper Embedding METOC in the MAG, Hawkins, et al.  Aviation Digital Interoperability, Humr, et al.  Optimizing the Air Fight Today, Hamtak Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations, Mardre A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt  The Maintenance Officer, Warren Jr.  AVIATION C2  The Case for a Marine Corps Regional Air Defense Commander, Belton  C2  The Imperative for Decentralization, Liu  C4:WE  Exquisite and Insufficient, Barlow  Exquisite and Insufficient, Barlow  Exquisite and Insufficient, Barlow  Saya Maritime Operations, Warler (12:12)  Force Design 2030, 2035, 2040, Kofsky  Force Design: Making the First Thing First — Logically, Williams (5:76)  Force Design: Making the First Thing First — Logically, Williams (5:76)  Wings Over Water: The Seaglider Revolution in Maritime  Mobility, Mathews  Ground Autonomous Platform in Support of Distributed  Maritime Operations, Seifert (6:70)  Redesigning Amphibious, Littoral, and Contingency Forces,  Redesigning Amphibious, Littoral, and Contingency Forces,  Quinn (6:74)  PPBE Reform, Fisher  The Four Block Littoral Force Revisited, Robinson (8:70)  Umanned, Unrelenting, Lau (8:72)  Integrating the Marine Corps Reserve, McCabe (8:76)  Fire and Forget, Fermin (7:WE)  Morale and Meritocracy, Leitner, et al. (7:WE)  Fire and Forget, Fermin (7:WE)  Fire and Forget, Fermin (9:WE)  Stand Gentlemen, He Served on Samar, Doyle (4:WE)  Stand Gentlemen, He Served on Samar, Doyle (4:WE)  Stand Gentlemen, He Served on Samar, Doyle (4:WE)  Fire All Stand Gentlemen, He Served on Samar, Doyle (4:WE)  Force Design: Making the First Thing First — Logically, Mathews (6:70)  Aviation Command and Contine Maritime (9:Post Maritime Operations, Seifert (8:70)  Remembering Iwo Jima, Burrell (9:Post Maritime Operations, Seifert (9:Post Maritime			<b>FUTURE FORCE DESIGN &amp; MODERNIZATION</b>	
Embedding METOC in the MAG, Hawkins, et al.  Aviation Digital Interoperability, Humr, et al.  Optimizing the Air Fight Today, Hamtak Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations, Mardre  A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt  The Maintenance Officer, Warren Jr.  AVIATION C2  The Case for a Marine Corps Regional Air Defense Commander, Belton  C2  The Imperative for Decentralization, Liu  CHASE PRIZE ESSAY CONTEST WINNERS  Exquisite and Insufficient, Barlow  Sabotage Not from Within, Swift  Pine Aviation Operations, et al.  5:38  Force Design: Making the First Thing First—Logically, Williams  Wings Over Water: The Seaglider Revolution in Maritime  Mobility, Mathews  Ground Autonomous Platform in Support of Distributed  Maritime Operations, Seifert  Redesigning Amphibious, Littoral, and Contingency Forces,  Quinn  6:74  PPBE Reform, Fisher  Quinn  6:79  The Four Block Littoral Force Revisited, Robinson  The Four Block Littoral Force Revisited, Robinson  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:00  1:			Force Design 2030, 2035, 2040, Kofsky	4:WE
Aviation Digital Interoperability, Humr, et al. Optimizing the Air Fight Today, Hamtak Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations, Mardre A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt The Maintenance Officer, Warren Jr.  AVIATION C2 The Case for a Marine Corps Regional Air Defense Commander, Belton  C2 The Imperative for Decentralization, Liu  C4:WE  CHASE PRIZE ESSAY CONTEST WINNERS Exquisite and Insufficient, Barlow Sabotage Not from Within, Swift Promote the Promotion System, Goldstein  5:42 Wings Over Water: The Seaglider Revolution in Maritime Mobility, Mathews Ground Autonomous Platform in Support of Distributed Maritime Operations, Seifert Naritime Operations, Seifert Maritime Operations, Seifert Naritime Operat				5:76
Optimizing the Air Fight Today, Hamtak Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations, Mardre A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt The Maintenance Officer, Warren Jr.  S:60 AVIATION C2 The Case for a Marine Corps Regional Air Defense Commander, Belton  C2 The Imperative for Decentralization, Liu  C4:WE  C1  C2  CHASE PRIZE ESSAY CONTEST WINNERS Exquisite and Insufficient, Barlow Sabotage Not from Within, Swift C1:12  Exquisite and Insufficient, Sarlow Site of Aviation Continued Excellence, Bitancurt Site of Aviation Operations, Mardre Site of Continued Excellence, Barlow Site of Continued Excellence, Bitancurt Site of Continued Excellence, Barlow Site of Continued Ex				
Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations, Mardre  A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt  The Maintenance Officer, Warren Jr.  AVIATION C2  The Case for a Marine Corps Regional Air Defense Commander, Belton  C2  The Imperative for Decentralization, Liu  C4:WE  Exquisite and Insufficient, Barlow Sabotage Not from Within, Swift  Promote the Promotion System, Goldstein  S:525  Aviation Command and Control and Ground Support is Critical  5:525  Redesigning Amphibious, Littoral, and Contingency Forces, Quinn  Redesigning Amphibious, Littoral Force Revisited, Robinson  8:70  PPBE Reform, Fisher  The Four Block Littoral Force Revisited, Robinson  8:70  Unmanned, Unrelenting, Lau  8:72  Horeland Forget, Fermin  9:WE F-35B PERMA for Surface Warfare, Fermin  7:WE Morale and Meritocracy, Leitner, et al.  7:WE  HISTORY  Redesigning Amphibious, Littoral, and Contingency Forces, Quinn  8:70  Nore and Forget, Fermin  9:WE F-35B PERMA for Surface Warfare, Fermin  9:WE F-35B PERMA for Surface War				5:84
to Distributed Aviation Operations, Mardre A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt  The Maintenance Officer, Warren Jr.  AVIATION C2  The Case for a Marine Corps Regional Air Defense Commander, Belton  Belton  C2  The Imperative for Decentralization, Liu  4:WE  Exquisite and Insufficient, Barlow  CHASE PRIZE ESSAY CONTEST WINNERS  Exquisite and Insufficient, Barlow  Sabotage Not from Within, Swift  Possible Redesigning Amphibious, Littoral, and Contingency Forces, PPBE Reform, Fisher The Four Block Littoral Force Revisited, Robinson S:70 Unmanned, Unrelenting, Lau S:72 Integrating the Marine Corps Reserve, McCabe S:70 F-35B PERMA for Surface Warfare, Fermin Fire and Forget, Fermin Morale and Meritocracy, Leitner, et al.  **The Four Block Littoral Force Revisited, Robinson S:70 PPBE Reform, Fisher The Four Block Littoral Force Revisited, Robinson S:70 Integrating the Marine Corps Reserve, McCabe S:70 Integrating the Marine Corps Reserve, McCabe S:70 Integrating the Marine Corps Reserve, McCabe P:-35B PERMA for Surface Warfare, Fermin Fire and Forget, Fermin Morale and Meritocracy, Leitner, et al.  S:20 F-35B PERMA for Surface Warfare, Fermin Fire and Forget, Fermin Morale and Meritocracy, Leitner, et al.  S:20 F-35B PERMA for Surface Warfare, Fermi		J. 10	Ground Autonomous Platform in Support of Distributed	
Redesigning Amphibious, Littoral, and Contingency Forces, Quinn  Givent PBBE Reform, Fisher The Maintenance Officer, Warren Jr.  AVIATION C2  The Case for a Marine Corps Regional Air Defense Commander, Belton  C2  The Imperative for Decentralization, Liu  The Imperative for Decentralization, Liu  AVIATION CS  CHASE PRIZE ESSAY CONTEST WINNERS  Exquisite and Insufficient, Barlow Sabotage Not from Within, Swift Promote the Promotion System, Goldstein  Redesigning Amphibious, Littoral, and Contingency Forces, Quinn 6:74  PPBE Reform, Fisher The Four Block Littoral Force Revisited, Robinson 8:70  Unmanned, Unrelenting, Lau 8:72  Integrating the Marine Corps Reserve, McCabe F-35B PERMA for Surface Warfare, Fermin 7:WE Fire and Forget, Fermin Morale and Meritocracy, Leitner, et al.  **THISTORY  Remembering Iwo Jima, Burrell 2:WE Sabotage Not from Within, Swift 12:12 Operation FREQUENT WIND, Washington 5:64 Promote the Promotion System, Goldstein 10:WE		5.52		6:70
Bitancurt 5:60 Quinn 6:74 The Maintenance Officer, Warren Jr. 5:62 PPBE Reform, Fisher 6:79 The Maintenance Officer, Warren Jr. 5:62 The Four Block Littoral Force Revisited, Robinson 8:70  AVIATION C2 Unmanned, Unrelenting, Lau 8:72 The Case for a Marine Corps Regional Air Defense Commander, Belton 9:WE F-35B PERMA for Surface Warfare, Fermin 7:WE 7:WE 7:45B PERMA for Surface Warfare, Fermin 7:WE 7:WE 7:45B PERMA for Surface Warfare, Fermin 7:WE 7:WE 7:45B PERMA for Surface Warfare, Fermin 7:WE 7:WE 7:WE 7:45B PERMA for Surface Warfare, Fermin 7:WE 7:WE 7:WE 7:WE 7:WE 7:WE 7:WE 7:WE		J.J2	Redesigning Amphibious, Littoral, and Contingency Forces,	
The Maintenance Officer, Warren Jr.  AVIATION C2 The Case for a Marine Corps Regional Air Defense Commander, Belton  C2 The Integrating the Marine Corps Reserve, McCabe  F-35B PERMA for Surface Warfare, Fermin Fire and Forget, Fermin Fire and Meritocracy, Leitner, et al.  C2 The Imperative for Decentralization, Liu  C3  C4:WE  C4:WE  C4:WE  C5  C4  C5  C6  C6  C7  C6  C7  C6  C7  C6  C7  C7		5:60	Quinn	6:74
The Four Block Littoral Force Revisited, Robinson 8:70  AVIATION C2  The Case for a Marine Corps Regional Air Defense Commander, Belton  C2  The Imperative for Decentralization, Liu  C4:WE  CHASE PRIZE ESSAY CONTEST WINNERS  Exquisite and Insufficient, Barlow Sabotage Not from Within, Swift Promote the Promotion System, Goldstein  The Four Block Littoral Force Revisited, Robinson 8:70  Unmanned, Unrelenting, Lau  8:72  Integrating the Marine Corps Reserve, McCabe 8:76  F:-35B PERMA for Surface Warfare, Fermin 7:WE Fire and Forget, Fermin 7:WE  Morale and Meritocracy, Leitner, et al.  7:WE  HISTORY  2:WE  Stand Gentlemen, He Served on Samar, Doyle 4:WE  Stand Gentlemen, He Served on Samar, Doyle 5:64  Promote the Promotion System, Goldstein 12:16  Just Do Something, Strahan 10:WE			PPBE Reform, Fisher	6:79
The Case for a Marine Corps Regional Air Defense Commander, Belton  P:WE F:35B PERMA for Surface Warfare, Fermin Fire and Forget, Fermin Fire and Forget, Fermin Fire and Meritocracy, Leitner, et al.  The Imperative for Decentralization, Liu  The Imperative for Decentralization, Liu  4:WE  CHASE PRIZE ESSAY CONTEST WINNERS Exquisite and Insufficient, Barlow Sabotage Not from Within, Swift 12:16  Promote the Promotion System, Goldstein  Integrating the Marine Corps Reserve, McCabe  8:76 F-35B PERMA for Surface Warfare, Fermin 7:WE Fire and Forget, Fermin 9:WE Fire and Forget, Fermin 9:WE Formal Ameritocracy, Leitner, et al. 9:WE Fire and Forget, Fermin 9:WE Fire		,,,-	The Four Block Littoral Force Revisited, Robinson	8:70
The Case for a Marine Corps Regional Air Defense Commander, Belton  P:WE  F-35B PERMA for Surface Warfare, Fermin Fire and Forget, Fermin Fire and Marine Corps Reserve, McCabe Fire and Forget, Fermin Fire and Meritocracy, Leitner, et al.  The Imperative for Decentralization, Liu  4:WE  CHASE PRIZE ESSAY CONTEST WINNERS  Exquisite and Insufficient, Barlow Sabotage Not from Within, Swift 12:6  Sabotage Not from Within, Swift 12:12  Operation FREQUENT WIND, Washington 5:64  Promote the Promotion System, Goldstein 12:16  Integrating the Marine Corps Reserve, McCabe 8:76 F-35B PERMA for Surface Warfare, Fermin 7:WE Fire and Forget, Fermin 7:WE Stand Gentlemen, He served on Samar, Doyle 4:WE Sabotage Not from Within, Swift 12:12 Operation FREQUENT WIND, Washington 5:64	AVIATION C2		Unmanned, Unrelenting, Lau	8:72
Belton 9:WE F-35B PERMA for Surface Warfare, Fermin 7:WE Fire and Forget, Fermin 7:WE Morale and Meritocracy, Leitner, et al. 7:WE  The Imperative for Decentralization, Liu 4:WE  CHASE PRIZE ESSAY CONTEST WINNERS Exquisite and Insufficient, Barlow 12:6 Stand Gentlemen, He Served on Samar, Doyle 4:WE Sabotage Not from Within, Swift 12:12 Operation FREQUENT WIND, Washington 5:64 Promote the Promotion System, Goldstein 12:16 Just Do Something, Strahan 10:WE				8:76
Fire and Forget, Fermin 7:WE  Morale and Meritocracy, Leitner, et al. 7:WE  The Imperative for Decentralization, Liu 4:WE  CHASE PRIZE ESSAY CONTEST WINNERS  Exquisite and Insufficient, Barlow 12:6 Stand Gentlemen, He Served on Samar, Doyle 4:WE  Sabotage Not from Within, Swift 12:12 Operation FREQUENT WIND, Washington 5:64  Promote the Promotion System, Goldstein 12:16 Just Do Something, Strahan 10:WE			F-35B PERMA for Surface Warfare, Fermin	7:WE
The Imperative for Decentralization, Liu 4:WE  CHASE PRIZE ESSAY CONTEST WINNERS Exquisite and Insufficient, Barlow 12:6 Stand Gentlemen, He Served on Samar, Doyle 4:WE Sabotage Not from Within, Swift 12:12 Operation FREQUENT WIND, Washington 5:64 Promote the Promotion System, Goldstein 12:16 Just Do Something, Strahan 10:WE				7:WE
HISTORY  CHASE PRIZE ESSAY CONTEST WINNERS  Exquisite and Insufficient, Barlow Sabotage Not from Within, Swift Promote the Promotion System, Goldstein  12:16  Promote the Promotion System, Goldstein  12:16  Promote The Served on Samar, Doyle Stand Gentlemen, He Served on Samar, Doyle 4:WE Operation Frequent Wind, Washington 5:64  Pust Do Something, Strahan 10:WE	C2		Morale and Meritocracy, Leitner, et al.	7:WE
HISTORY  CHASE PRIZE ESSAY CONTEST WINNERS  Exquisite and Insufficient, Barlow Sabotage Not from Within, Swift Promote the Promotion System, Goldstein  12:16  Promote the Promotion System, Goldstein  12:16  Promote The Served on Samar, Doyle Stand Gentlemen, He Served on Samar, Doyle 4:WE Operation Frequent Wind, Washington 5:64  Pust Do Something, Strahan 10:WE	The Imperative for Decentralization, Liu	4:WE		
Exquisite and Insufficient, Barlow12:6Stand Gentlemen, He Served on Samar, Doyle4:WESabotage Not from Within, Swift12:12Operation FREQUENT WIND, Washington5:64Promote the Promotion System, Goldstein12:16Just Do Something, Strahan10:WE	1		HISTORY	
Exquisite and Insufficient, Barlow12:6Stand Gentlemen, He Served on Samar, Doyle4:WESabotage Not from Within, Swift12:12Operation FREQUENT WIND, Washington5:64Promote the Promotion System, Goldstein12:16Just Do Something, Strahan10:WE	CHASE PRIZE ESSAY CONTEST WINNERS			2:WE
Sabotage Not from Within, Swift 12:12 Operation FREQUENT WIND, Washington 5:64 Promote the Promotion System, Goldstein 12:16 Just Do Something, Strahan 10:WE	Exquisite and Insufficient, Barlow	12:6		4:WE
Promote the Promotion System, Goldstein 12:16 Just Do Something, Strahan 10:WE		12:12		
		12:16	1 -	10:WE
				12:48

Stilwell and the American Experience in Vietnam, 1965–1969, Kyle	12:56	The Marine Foreign Area Officer, Phippen II Spare Your Specialists, Send Me Your Generalists, Notariano Fighting for Sensing, Vargas	10:26 10:34 10:38
<b>HISTORY/LEADERSHIP</b>		The Requirement for Software Engineers at the Tactical	
Fight Tonight, Heider	8:52	Edge, McGee	10:42
		Starlink for My Pillow, Kerstetter & Vogt	10:46
HOGABOOM ESSAY CONTEST WINNERS			
Approachability, Mitchell	5:87	INSTALLATIONS & LOGISTICS	
The Other Golden Rule, Swift	5:91	Think, Act, and Operate Differently!, Sklenka	3:20
Bloom Where You're Watered, Goldstein	5:96	Taking Care of Our Fallen, Causey, et al.	3:21
		Improving Logistics and Intelligence Integration at the LCE,	
HOW WE FIGHT		Stephens, et al.	3:25
How We Fight, Peterson	3:96	Concept Driven and Threat-Informed, Gribben	3:30
TATEOD MARKON		Building in Paradise, Boivin	3:36
INFORMATION		Global Logistics Awareness and Decision Making, Gonzalez, et a	
For Want of Data, the Kill Chain was Lost, Humr	1:WE	Transforming in Support of Force Design, Reventlow, et al.	3:44
The Evolution to Information Knowledge Management (IKM),	<i>5</i> 70	Advanced Manufacturing, Mays	3:50
Crosby	5:70	Operational Logistics in Context, Rawllins, et al.	3:54
Making Ender, Goodin & Gage	4:WE	The Case for Installations, Hensley	3:58
Building Sustainable Network Resiliency in SATCOM Systems,	OWE	Sustaining the Naval Expeditionary Force, Angell	3:62
Tsirlis	9:WE	Get the Doc, Manoukian, et al.	3:WE
Precision Warfare, Gage & Jonas	9:WE	Quality of Life on a Budget, Majeski	3:WE
From Acquisitions to Force Generation, Teasdale	9:WE	The Iron Horse of the Pacific, Blanke	3:WE
INFORMATION CA		Redefining Our Identity, Pillot	3:WE
INFORMATION C4		5G Networks and the Smart Warehouse System, Williams	3:WE
A Message from the Deputy Commandant for Information, Carter	4:20	INTELLIGENCE	
The Ultimate Weapon System: An Information Exchange System		Circles, Squares, and Waves, Eickenhorst	1:66
of Systems, Rivera	4:21	30th Anniversary, Ennis	1:72
Eating the Elephant, Barton	4:26	The Problem with the Lieutenant MAGTF Intelligence Officer,	1:/2
The Critical Role of the Spectrum in Marine Corps Operations,	4.20	Wawrzyniak	4:72
Reece & Nagy	4:31	Core Tasks, David	4:78
Crumple Zones and Command, Barton	4:36	Core Tasks, David	4./0
Electromagnetic Spectrum Maneuver for Combat Advantage,	1.50	LEADERSHIP	
Rivera	4:42	What's in a Generation?, Greco	6:82
A Persistent Range for Information Maneuver in Exercises,	1.12	Grooming the 21st Century MAGTF Officer, Hanks	12:24
Bryson & Carley	4:46	The Framework for a Theory of Success, Halpern	12:27
Software is the Future, Barton	4:50	Leaders of Marines, Powell	12:34
So, You Want to Influence a Foreign Government?, Bryant	4:52	Stronger Together, Carlson	12:38
Xi Jinping Thought and Implications for the Indo-Pacific	1.,,_	Three Approaches for Marine Corps Leaders, Storm	12:40
Information Domain, Jensen	4:56	Modernizing Mentorship, Ioda	12:44
The Marine Corps Embraces DOD 8140, Fickel & Dupree	4:64	riodermang richtersmp, redu	
Space, Shankar	4:WE	LEADERSHIP & ETHICS	
Defining Risk in the Electromagnetic Spectrum, Holdridge &		CARING, Singleton	7:32
Chisowsky Jr.	4:WE	Peakaboo with Mars or: How I Learned to Love <i>Jus ad Vim</i> ,	,
Technical Subject-Matter Experts at the Tactical Edge, Ferguson	4:WE	Soucie	7:34
Military Space Cooperation in Support of Competition in the		Leadership Before the Conflict, Warren	7:42
Indo-Pacific, Lowe	4:WE	Has the Marine Corps Reserve Succumbed to the Drug	
,		Culture?, Miller	7:46
INFORMATION & INTELLIGENCE		It Pays to be a Winner, Ruggles	7:50
Intelligence (Reinforced), Carraway Jr.	9:42	Teaching Ethics Isn't Enough, Rodgers	7:52
Littoral Intelligence, Biscaichipy	9:48	Someone to Light the Path, Fountain	7:56
Geospatial Intelligence Influence in the Intelligence Cycle, Smart			
& Macayan	9:52	LEADERSHIP/TALENT MANAGEMENT	
For Want of Data, the Kill Chain was Lost, Humr	9:56		., 12:61
On the Spectrum, Balk	9:60	<b>.</b>	
Rethink Foreign Area Expertise, Ryu & Pendlyshok	9:68	LOGISTICS	
A Message from the Director of Intelligence, Cunningham	10:21	Logistics Maneuver, Irion & Schultz	9:WE
Decision-Advantage, Schwendeman	10:22		

MARINE FORCES RESERVE		MODERNIZATION & INNOVATION	
A Letter, Anderson IV	8:16	The Need to Become an Ability Organization, Carter	2:18
Mobilizing the Marine Corps, Toulotte	8:17	The Houthi Stand-In Force Red Sea, David	2:22
Mobilization as a Theory of Victory, Murata & Ryu	8:22	The Marine Rotational Force-Darwin, Love	2:26
Force Laydown, Ormerod	8:30	Render Safe Solomon Islands, Phippen II	2:30
Smoke on the Water, Davis	8:36	Army and Marines, Metzler	2:35
Train Like We Fight, Christ	8:41	Composite Artillery Battalion Employment, Mathews, et al.	2:38
Understanding the Marine Corps Reserve, Smyth	8:46	Forging the Iron Fist, Simonelli	2:44
Fight's On!, Swan	6:WE	Aligning Structure with Doctrine, Gannon	2:48
Innovative Readiness Training, Steele & Trossen	8:WE	Updating Commander's Intent, Carter	2:50
Immediate Response Authority During Natural Disasters,		Joint Maritime Security Training, Deal	2:52
Parker & Hixson	8:WE	HF Is King, Thoene, et al.	2:54
Marine Forces Reserve Health Services Support Strategy,		How Low Can You Go, Valentine	2:WE
Campbell	8:WE	Cyberspace Detection Engineering, Morey	2:WE
Permeability, Donatelli	8:WE		
Marine Corps Mortuary Affairs, del Toro, et al.	8:WE	OBSERVATION POST	
G-6 Delivers, McCreight	8:WE	The Horizon Beckons, Kofsky	1:90
The Force Headquarters Group, Searls	8:WE	Building an Artificial Expeditionary Base, Kofsky	2:99
No Better Friend, Aldridge & Contrascere	8:WE	The Napoleonic Corporal, Kofsky	3:114
0430 Mobility Officers in the Reserve Component, Junkins	8:WE	Napoleon's Digital Legacy, Kofsky	4:112
Marine Corps Safety, Simon	8:WE	2030 Maturing the ALIMS Community, Lofland	5:104
Reserves in Service-Level Training, Bender	8:WE	Agents in the Trenches, Kofsky	6:104
For a Better Understanding of the Reserves, Jones	8:WE	The Price of a Digital Mile, Kofsky	7:72
		From Bullets to Bytes, Kofsky	8:82
MARSOC		MAGTF Integrated Operational Test, Dirk	9:82
A Letter from the Commander, Huntley	1:14	Raspberry Pi Marines, Kofsky	10:96
A Worthy Investment in the Stand-In Force, Fultz	1:15	When Algorithms Meet Semper Fi, Kofsky	11:86
Strategic Shaping & Reconnaissance, Carraway & Torres	1:18	Most Beneficial School, Loschiavo	11:88
If Only We Had Trained!, Wolcoff	1:26	Degradation of Discipline, Beckett Jr.	12:90
INDOPACIFIC, 2029, Cariello Noblit & McManus	1:36		
Lessons from the British Special Boat Service in World War II,		RESILIENCE	
Cariello Noblit	1:42	Spirtually Fit Marines, Foskett & Cloer	9:73
MARSOC Joint Force Integration, McManus	1:46	Rebuilding Marine Corps Resilience, Vincent	9:WE
Preventing Suicide, Downs	1:50	D POEDVE A PEAND O	
The Role of Special Operations Command, Godfrey	1:51	RESERVE AFFAIRS	100/
		Every (Reserve) Marine a Recruiter, Part 1, Swift & Schweizer	10:84
MCA CEO BIRTHDAY LETTER		Every (Reserve) Marine a Recruiter, Part 2, Swift & Strickert	10:88
MCA CEO Birthday Letter, Chiarotti	11:5	CDECLAL ODED ATIONIC O IDDECLILAD WADEAD	г
		SPECIAL OPERATIONS & IRREGULAR WARFAR Unconventional Warfare, Thomas & Waddell	Е 1:75
MEUs OF THE PAST		Optimizing Security Cooperation for the Stand-In Force,	1:/ )
Peacekeeping Operations in Kosovo: The 26th MEU During		Crandall	1:77
Operation JOINT GUARDIAN, Lowrey	11:6	Grandan	1.//
Operation SHARP EDGE: The Corps' MEU(SOC) Program		STRATEGY & POLICY	
in Action, Sachtleben	11:18	How Combatant Commanders Choose, McDonnell	2:82
26th MEU at Operation ODYSSEY DAWN, Allison	11:30	Inside the White House Situation Room, Davis	2:90
MODERNIZATION		Evolving the OODA Loop for Strategy, Greenwood & Hoffman	3:101
MODERNIZATION		Without Firing a Shot, Larson	4:84
MAGTF Groundbased Air Defense, Barefoot & O'Connell	1:58	NATO Integration, McAlarnen	4:88
Reform or Die, Thompson	1:64	China, Rapagnani	4:94
Ground Autonomous Platform in Support of Distributed	<i>(</i> 70	Is NATO Obsolete? Article 6 Is, Lynch	4:98
Maritime Operations, Seifert	6:70	Standing in the Arctic, Holmes	4:103
Redesigning Amphibious, Littoral, and Contingency Forces,	6.74	Geographic Combatant Commands, Pugh	8:58
Quinn II	6:74	Asymmetric Approaches Across Domains, Lienhardt	8:62
PPBE Reform, Fisher	6:79 12.68	Bridging Gaps and Projecting Power, Adams & Marano	8:66
On Reserves, Milstein Enhancing MACTE Operations through Artificial Intelligence	12:68		
Enhancing MAGTF Operations through Artificial Intelligence, Rensvold	12:75	SUSTAINMENT	
The Littoral Shield, Martin	12:75 12:79	Transforming Marine Corps Logistics, Ashley	3:66
THE LICEOTAL SHICIU, WIALUH	14.//		

Installations and Logistics Campaign Plan 2024, Burdick &		Combat Reports of Operations in Nicaragua, Fitzgerald	6:6
Reuter	3:70	The Strategy and Tactics of Small Wars, Harrington	6:10
The Marine Corps Facilities and Installations Group, Hrudka $\&$		Dark Horse on Iwo, Heinl Jr.	7:6
Carley	3:76	Night Operations on Okinawa, Stockman	7:14
Keeping the Scalpel Sharp, Manoukian, et al.	3:80	Marine Air Over the Pusan Perimeter, Giusti	7:22
Army and Marines: Ideal Logistics Partners in the Littorals,		Patrolling Hill 55: Hard Lessons in Retrospect, Christy	8:4
Metzler	3:84	Ambushed, Bonsper	8:12
The Military "Surgeon," Cole, et al.	3:94	Operation RESTORE HOPE in Somalia: A Tactical Action	
The Modern Iron Mountain, German	3:WE	Turned Strategic Defeat, Cooling	9:6
The Maintenance Officer, Warren Jr.	3:WE	Operation PROVIDE COMFORT: Humanitarian and Security	
		Assistance in Northern Iraq, Jones	9:18
TACTICAL DECISION GAMES		DESERT SHIELD/DESERT STORM—Ten Years Later, Hammes	9:26
Tactical Decision Game #03-25, McGrortyHunter	3:112	Supporting HA/DR Operations, Weisz	10:4
Tactical Decision Game #09-25, McGrortyHunter	9:83	Bulldozers to Baghdad, Howard	10:8
		Gendarmerie de Marjah, Lesnowicz	10:14
TALENT MANAGEMENT		, .	
Leveling the Playing Field, Humr	1:WE	THE WARFIGHTING LAB	
The Promotion Process, Burton	9:36	The Marine Corps Warfighting Lab, Staff, MCWL	2:13
Technically Speaking, Lamberth	9:38		
Talent Management 2030: Reward What We Desire, Carter	9:40	TRAINING & EDUCATION	
What is the Marine Corps PhD-Technical Program?,		Real Marines, Real Decisions, Real Orders, McBreen	10:80
PhD-Technical Marines	9:WE		
Resident Officers PME, Byington	9:WE	TRAINOR MILITARY WRITING AWARD	
Managing Talent in the Marine Corps Reserve, Raymond	9:WE	Lessons from an Unlikely Enemy, Gunn	12:20
		, , , , , , , , , , , , , , , , ,	
THE ARG/MEU OF TOMORROW		USEFUL FICTION	
The Floating Forward Operating Base MEU, Papay	11:64	Situation Well in Hand, Irving	2:60
SIF HMLA, Healy (Online-correct author)	11:67	, 6	
Corps Competencies, David (Print incorrectly attribued to Healy		WARGAME REVIEWS	
Modernizing MEU Capabilities for a Rapid Response Future,	,	Proud and the Few, Treuting	1:94
Perkins (Online-correct author)	11:71	Campaign Shenandoah, Treuting	2:102
MEU 2035, Fisher (Print incorrectly attribued to Perkins)	11:73	Battles of Normandy, Treuting	3:118
Corps Competencies—the Future MEU, David (Online-correct	11.75	The Mexican-American War, Treuting	4:117
author)	11:75	Campaign Waterloo, Treuting	5:110
Crucify the Pirates, Stephens (Print incorrectly attributed to	11./ )	Campaign Gettysburg, Treuting	6:110
David)	11:77	Proud and the Few: A Second Look, Treuting	7:78
Davidy	11.//	Campaign Atlanta, Treuting	9:86
THE MEU TODAY		War of the Austrian Succession, Treuting	10:100
Forward, Flexible, Formidable, and Relevant, Staff of the Deputy		Crusades: Book 1, Treuting	11:93
Commandant for PP&O	11:40	Age of Longbow: Volume I, Treuting	12:94
	11.40	rige of Longbow. Volume 1, Treating	12./1
Introduction to the 15th MEU and the Staggered Deployment, Shelton	11:44	WARGAMING/ADVERTISER CONTENT	
	11:50	Long Range Operations in Merrill's Marauders, Miranda	1:86
The 15th MEU's Hub, Spoke, and Node, Shelton		Modeling the OODA Loop, Miranda	2:94
Marine Expeditionary Task Elements, Shelton	11:56		3:108
MEUs in EABO, Shelton	11:60	Joint Operations in the Solomons Campaign, 1942–43, Miranda	3:100
THE BOAD TO 250		Continental-Level Warfare: French & Indian War 1754–63,	4.100
THE ROAD TO 250	1.0	Miranda	4:108
Archibald Henderson An Era, Pierce & Hough	1:8	Planning and Operations in a Major Campaign, Miranda	5:100
The Capture of John Brown, Thomason Jr.	2:6	Logistics in Major Operations, Miranda	6:100
Storming the Barrier Forts, Anonymous	2:10	Full Spectrum Operations, Miranda	7:68
Letters From a Civil War Marine, Kallina	3:4	Battle for the Ardennes, Miranda	8:78
Capt McLane Tilton and the Korean Incident of 1871, Runyan	3:7	Eagles of Rome: Caesar, Miranda	9:78
The Guantanamo Campaign of 1898, McCawley	4:6	Unexpected Challenges in an Amphibious Campaign, Miranda	10:92
The Balangiga Massacre: A Lesson on Maintaining Security in		11 Days War	11:82
an MOOTW Environment, Harper	4:16	Vienna 1683, Miranda	12:84
Butler at Fort Riviere, Snyder	5:6		
A World War I Memoir, Kennedy	5:10	WORLD WAR II HISTORY	
The Marines Have Landed, at Nantucket, and the Situation is		I Didn't Sign Up for This, Thomas & Malapit	7:62
Well in Hand, Naylor	5:15	On That First Day on Guadalcanal, Karch	7:65

Losing the First Battles, Long	7:WE	Burdick, Jesse, Installations and Logistics Campaign Plan 2024  Burrell, Robert S., Remembering Iwo Jima	3:/0 2:WE
		Burton, Jamir, The Promotion Process	9:36
		Butler, Todd, Not Your Daddy's Indoor Simulated	
		Marksmanship Trainer	6:32
		Byington, Kevin N., Resident Officers PME	9:WE
Author Index		Campbell, Justin S., Marine Forces Reserve Health Services	0 <b>W</b> /F
Ackman, Mike, Taking Care of Our Fallen	3:21	Support Strategy	8:WE
Adams, Raymond, Bridging Gaps and Projecting Power	8:66	Cariello Noblit, Michael J., INDOPACIFIC, 2029	1:36
Aldridge, Michael T., No Better Friend	8:WE	———Lessons from the British Special Boat Service in World War II	1.42
Allison, Fred H., 26th MEU at Operation ODYSSEY DAWN	11:30		1:42
Angell, Aaron, Sustaining the Naval Expeditionary Force	3:62	Carley, John R., The Marine Corps Facilities and Installations	2.70
Anderson IV, Leonard F., A Letter	8:16	Group  Carlon Marianna Stronger Together	3:76 12:38
Anonymous, Storming the Barrier Forts	2:10	Carlson, Marianne, Stronger Together	
Archer, Michael, BR: WHATEVER CAUSE WE HAVE: Memoir	-	Carraway, Lonnie, Strategic Shaping & Reconnaissance	1:18
of a Marine Forward Observer in the Vietnam War	8:86	Carley, Kathleen M., A Persistent Range for Information Maneuver in Exercises	4:46
Ashley, Kevin, Transforming Marine Corps Logistics	3:66	Carraway Jr., Lonnie W., Intelligence (Reinforced)	9:42
		Carter, Jeremy G., The Need to Become an Ability Organization	2:18
Bahk, Charlie, Aviation Digital Interoperability	5:42	——Updating Commander's Intent	2:50
Balk, Nick, On the Spectrum	9:60	———Talent Management 2030: Reward What We	2.50
Barefoot, Taylor G., MAGTF Groundbased Air Defense	1:58	Desire	9:40
Barkdoll, Jonathan, Not Your Daddy's Indoor Simulated		Carter, M.G., A Message from the Deputy Commandant for	7.40
Marksmanship Trainer	6:32	Information	4:20
Barlow, Aaron, Éxquisite and Insufficient	12:6	Causey, Bo, Taking Care of Our Fallen	3:21
Barton, Andrew C., Eating the Elephant	4:26	———Marine Corps Mortuary Affairs	8:WE
———Crumple Zones and Command	4:36	Chiarotti, Charles G., MCA CEO Birthday Letter	11:5
———Software is the Future	4:50	Chisowsky Jr., Frank, Defining Risk in the Electromagnetic	11.7
Bathon, John, Embedding METOC in the MAG	5:38	Spectrum	4:WE
Beckett Jr., John L., Degradation of Discipline	12:90	Christ, Andrew, Train Like We Fight	8:41
Beckman, Zach, HF Is King	2:54	Christy, Howard A., Patrolling Hill 55: Hard Lessons in	
Belton, Corey R., The Case for a Marine Corps Regional Air		Retrospect	8:4
Defense Commander	9:WE	Cloer, Stephen, Spirtually Fit Marines	9:73
Bender, Andrew, Reserves in Service-Level Training	8:WE	Cole, Jacob, The Military "Surgeon"	3:94
Benham, Derek A., Keeping the Scalpel Sharp	3:80	Contrascere, Steven T., No Better Friend	8:WE
Bevan, Craig, Taking Care of Our Fallen	3:21	Cooling, Norman L., Operation RESTORE HOPE in Somalia:	
Biscaichipy, Pierre W., Littoral Intelligence	9:48	A Tactical Action Turned Strategic Defeat	9:6
Bitancurt, Kristina, A Unique Heritage, A Loyal Bond,		Crandall, Alexander J., Optimizing Security Cooperation for	
Continued Excellence	5:60	the Stand-In Force	1:77
Blackman, Shane, BR: TRIUMPH REGAINED: The Vietnam		Crawley, Skip, BR: CORPS COMPETENCY? III Marine	
War, 1965–1968	2:101	Amphibious Force Headquarters in Vietnam	6:106
Blanke, Thomas R., The Iron Horse of the Pacific	3:WE	——BR: DEFINING THE MISSION: The Development of	
Blond, Kyle, Marine Corps Mortuary Affairs	8:WE	US Strategic Military Intelligence up to the Cold War	9:84
Boivin, Nicholas, Building in Paradise	3:36	Crosby, Colin, The Evolution to Information Knowledge	
Bonsper, D.E., Ambushed	8:12	Management (IKM)	5:70
Booher, Brandon M., Morale and Meritocracy	7:WE	Cunningham, M.A., A Message from the Director of	
———Morale and Meritocracy	12:61	Intelligence	10:21
Bowdren, Stephen J., First to the Fight in Acquisition Reform	6:19	Curran, Zach, Aviation Digital Interoperability	5:42
Bowsher, Herbert J., Divide and Conquer	5:28		
Brill, Jason B., Get the Doc	3:WE	David, Damian, Fires Fit for Force Design	10:52
Brust, Adam, The Military "Surgeon"	3:94	David, George John, The Houthi Stand-In Force Red Sea	2:22
Bryant, Douglas, So, You Want to Influence a Foreign	. 50	———Core Tasks	4:78
Government?	4:52	———Core Competencies—the Future MEU (Online-correct)	11:75
Bryson, Adam, A Persistent Range for Information Maneuver in	6.66	Davis, Devin A., Inside the White House Situation Room	2:90
Exercises  Professed John DD. THE ETHICS OF SDECIAL ODS. Deide	4:46	Davis, Justin D., Smoke on the Water	8:36
Buford, John, BR: THE ETHICS OF SPECIAL OPS: Raids,	5.107	Deal, Arthur F., Joint Maritime Security Training	2:52
Recoveries, Reconnaissance and Rebels	5:107	del Toro, David, Marine Corps Mortuary Affairs	8:WE
Burchfield, Joshua M., Predisposed for Modernization	2:67		

<b>Delk, Gerald T.,</b> Closing the Gap for Integrated Casualty Evacuation	6:96	Hanks, Matthew S., Grooming the 21st Century MAGTF Officer	12:24
Dirk, John D., MAGTF Integrated Operational Test	9:82	Hansen, Jennifer A., Improving Logistics and Intelligence	
Donatelli, Dario, Permeability	8:WE	Integration at the LCE	3:25
Downs, Matthew D., Preventing Suicide	1:50	Harper, Byron R., The Balangiga Massacre: A Lesson on	
Doyle, Michael E., Stand Gentlemen, He Served on Samar	4:WE	Maintaining Security in an MOOTW Environment	4:16
Dupree, Chris, The Marine Corps Embraces DOD 8140	4:64	Harper, Michael J., The Man in the Box	5:34
		Harrer, Jacob, BR: THE NEPTUNE FACTOR: Alfred Thayer	
Eastman, Eric, Breaking Down Barriers	6:55	Mahan and the Concept of \$EA POWER	3:116
Eickenhorst, Tyler W., Circles, Squares, and Waves	1:66	Harrington, Samuel M., The Strategy and Tactics of Small Wars	6:10
Ennis, Michael, 30th Anniversary	1:72	Harvey, Mike, Composite Artillery Battalion Employment	2:38
Everhart Druce, Improving Logistics and Intelligence		Hawkins, Will, Embedding METOC in the MAG	5:38
Integration at the LCE	3:25	Healy, Patrick, SIF HMLA (Online-correct author)	11:67
		Heck, Timothy, Taking Care of Our Fallen	3:21
Fairbanks, Kyle, Improving Logistics and Intelligence		Heider, Daniel N., Fight Tonight	8:52
Integration at the LCE	3:25	Heinl Jr., R.D., Dark Horse on Iwo	7:6
Fanning, Michael, Modernization	6:62	Hensley, Nicholas, The Case for Installations	3:58
Ferguson, Benjamin S., Technical Subject-Matter Experts at the		Higgins, James M., Morale and Meritocracy	7:WE
Tactical Edge	4:WE	——Morale and Meritocracy	12:61
Fermin, Virgil, Project Sea Wolf	2:72	Hixson, Dash, Immediate Response Authority During Natural	
———F-35B PERMA for Surface Warfare	7:WE	Disasters	8:WE
———Fire and Forget	7:WE	Hoffman, Frank G., Evolving the OODA Loop for Strategy	3:101
Fickel, Daryck, The Marine Corps Embraces DOD 8140	4:64	Holdridge, Michael T., Defining Risk in the Electromagnetic	
Fisher, Jeremy M., PPBE Reform	6:79	Spectrum	4:WF
Fitzgerald, Dan, Taking Care of Our Fallen	3:21	Holmes, Robert E., Standing in the Arctic	4:103
Fitzgerald, Glendell L., Combat Reports of Operations in	0	Hough, F.O., Archibald Henderson An Era	1:8
Nicaragua	6:6	Hovey, Eric, BR: THE WORLD WAR II TRILOGY: From	
Foskett, Mike, Spirtually Fit Marines	9:73	Here to Eternity, The Thin Red Line, and Whistle	1:92
Fountain, Adam M., Someone to Light the Path	7:56	——Terrestrial Collection Systems	6:43
Fultz, Devin D., A Worthy Investment in the Stand-In Force	1:15	Howard, Michael C., Bulldozers to Baghdad	10:8
2 4,12, 2 4,11 Westing 11 (100 and 11 10 and 11	1.17	Hrudka, Christopher D., The Marine Corps Facilities and	2010
Gage, Mackenzie, Making Ender	4:WE	Installations Group	3:76
——Precision Warfare	9:WE	Hughey, Scott, The Military "Surgeon"	3:94
Gallitelli, Vincenzo, Silent Shields	10:60	Humr, Scott, For Want of Data, the Kill Chain was Lost	1:WE
Gannon, Kyle T., Aligning Structure with Doctrine	2:48	———Leveling the Playing Field	1:WE
Garcia, Frisly J., Improving Logistics and Intelligence	2.10	———Aviation Digital Interoperability	5:42
Integration at the LCE	3:25	———For Want of Data, the Kill Chain was Lost	9:56
Geisen, Brian, Taking Care of Our Fallen	3:21	Huntley, Peter D., A Letter from the Commander	1:14
Gering, Bradford J., A Letter	5:20	Transey, Teter D., 11 Detter from the Commander	1.1
German, R. Campbell, The Modern Iron Mountain	3:WE	Ibikunle, Christopher S., Closing the Gap for Integrated	
Giorgis, Craig A., BR: BAIT: The Battle of Kham Du	8:87	Casualty Evacuation	6:96
Giusti, Ernest H., Marine Air Over the Pusan Perimeter	7:22	Ioda, Anton, Modernizing Mentorship	12:44
	1:51	Irion, Alexander D., Logistics Maneuver	9:WE
Goddrey, Jacob S., The Role of Special Operations Command	5:96	Irving, Geoffrey L., Situation Well in Hand	2:60
Goldstein, Jeremy, Bloom Where You're Watered	12:16	Irwin III, Josiah R., BR: THE END OF THE WORLD IS JUST	
——Promote the Promotion System	12:16		12:92
Gonzalez, Jose A., Global Logistics Awareness and Decision Making	3:40	THE BEGINNING: Mapping the Collapse of Globalization	12.72
Goodin, Blake, Making Ender	4:WE	Jaiswal, Bhavini, Closing the Gap for Integrated Casualty	
Greco, Jerome C., What's in a Generation?	6:82	Evacuation	6:96
	6:40		6:48
Green, Leili, Marine Corps Driver Training		Janecke, Shelly, PdM Ammunition	0.40
Greenwood, Thomas C., Evolving the OODA Loop for Strategy	3:101	Jensen, Andrew, Xi Jinping Thought and Implications for the	4.57
Gribben, David B., Concept Driven and Threat-Informed	3:30	Indo-Pacific Information Domain, Jensen	4:56
Gunn, Tyler C., Lessons from an Unlikely Enemy	12:20	Jonas, Adam, Precision Warfare	9:WI
III ci . P. Ti P 1.C. Ti Co	12.27	Jones, James L., Operation PROVIDE COMFORT: Humanitarian	0.10
Halpern, Shane F., The Framework for a Theory of Success	12:27	and Security Assistance in Northern Iraq	9:18
Halsmer, Nicholas, Aviation Digital Interoperability	5:42	Jones, Robert A., For a Better Understanding of the Reserves	8:WI
Hammes, Thomas X., DESERT SHIELD/DESERT STORM—Ten	0.27	Junkins, Christopher L., 0430 Mobility Officers in the Reserve	0.1071
Years Later	9:26	Component	8:WE
Hamtak, Matthew D., Optimizing the Air Fight Today	5:48		

Kallina, Paul, Letters From a Civil War Marine	3:4	Mays, Alonzo H., Advanced Manufacturing	3:50
Karch, Lawrence G., On That First Day on Guadalcanal	7:65	McAlarnen, Joseph, NATO Integration	4:88
Keeney-Bonthrone, Toby P., Closing the Gap for Integrated		McBreen, Brendan, Real Marines, Real Decisions, Real Orders	10:80
Casualty Evacuation	6:96	McCabe, Michael, Integrating the Marine Corps Reserve	8:76
Kennedy, Ivan E., A World War I Memoir	5:10	McCawley, Charles L., The Guantanamo Campaign of 1898	4:6
Kerstetter, Roger S., Starlink for My Pillow	10:46	McCreight, Brandon L., G-6 Delivers	8:WE
Kofsky, Jeremy, The Horizon Beckons	1:90	McDonnell, Tim, How Combatant Commanders Choose	2:82
——Building an Artificial Expeditionary Base	2:99	McGee, David, The Requirement for Software Engineers at the	
———The Napoleonic Corporal	3:114	Tactical Edge	10:42
——Napoleon's Digital Legacy	4:112	McGrortyHunter, Chase, Tactical Decision Game #03-25	3:112
——Force Design 2030, 2035, 2040	4:WE	———Tactical Decision Game #09–25	9:83
———Agents in the Trenches	6:104	McLaughlin, Preston W., BR: BEIRUT RULES: The Murder of	
———The Price of a Digital Mile	7:72	CIA Station Chief and Hezbollah's War Against America	11:90
———From Bullets to Bytes	8:82	McManus William, INDOPACIFIC, 2029	1:36
———Raspberry Pi Marines	10:96	———MARSOC Joint Force Integration	1:46
———When Algorithms Meet Semper Fi	11:86	Melson, Charles D., BR: HITLER'S BRANDENBURGERS	
Kotler, Joshua A., The Military "Surgeon"	3:94	THE THIRD REICH'S ELITE SPECIAL FORCES	7:76
———Get the Doc	3:WE	Mesches, Alan E., Non-Combat Attacks on the Marine Corps	12:48
	32	Metzler, Dylan F., Army and Marines	2:35
Laging, Shanna, Modernization	6:62	———Army and Marines: Ideal Logistics Partners in the Littoral	
Lagosz, Christopher D., Improving Logistics and Intelligence	0.02	Miller, Brad, Has the Marine Corps Reserve Succumbed to the	3 3.01
Integration at the LCE	3:25	Drug Culture?	7:46
Lamberth, Isaac R., Technically Speaking	9:38	Miller, Shawn, Fighting With Prototypes	6:24
Larson, Charles C., Without Firing a Shot	4:84	Milstein, Seth M., On Reserves	12:68
	8:72		
Lau, Robert, Unmanned, Unrelenting		Miranda, Joseph, Long Range Operations in Merrill's Marauders	1:86 2:94
Leitner, John D., Morale and Meritocracy	7:WE	——Modeling the OODA Loop	
——Morale and Meritocracy	12:61	——Joint Operations in the Solomons Campaign, 1942–43	3:108
Lesnowicz, Mathew K., Gendarmerie de Marjah	10:14	——Continental-Level Warfare: French & Indian War	4 100
Lienhardt, Ronald J., Asymmetric Approaches Across Domains	8:62	1754–63	4:108
Lin, Andrew, The Military "Surgeon"	3:94	———Planning and Operations in a Major Campaign	5:100
Liu, Haofeng, The Imperative for Decentralization	4:WE	———Logistics in Major Operations	6:100
Lofland, Becka E., 2030 Maturing the ALIMS Community	5:104	——Full Spectrum Operations	7:68
Long, William D., Losing the First Battles	7:WE	——Battle for the Ardennes	8:78
Lopachin, Tyler R., Keeping the Scalpel Sharp	3:80	——Eagles of Rome: Caesar	9:78
———Get the Doc	3:WE	——Unexpected Challenges in an Amphibious Campaign	10:92
Loschiavo, Paul, Most Beneficial School	11:88	———11 Days War	11:82
Love, Ryan J., The Marine Rotational Force-Darwin	2:26	——— Vienna 1683	12:84
Lowe, Christopher A., Military Space Cooperation in Support of		Mitchell, Merritt, Approachability	5:87
Competition in the Indo-Pacific	4:WE	Moga, Diana X., Operational Logistics in Context	3:54
Lowrey, Nathan S., Peacekeeping Operations in Kosovo: The		Montague, Hannah, One Team One Fight	10:56
26th MEU During Operation JOINT GUARDIAN	11:6	Morey, Jonathan, Cyberspace Detection Engineering	2:WE
LPI Staff, Global Logistics Awareness and Decision		Mozzi, Joe, Composite Artillery Battalion Employment	2:38
Making	3:40	Mullen, Codi, Transforming in Support of Force Design	3:44
Lynch, Robert G., Is NATO Obsolete? Article 6 Is	4:98	Murata, Ryan, Mobilization as a Theory of Victory	8:22
		Murray, Dylan L., Improving Logistics and Intelligence	
Macayan, Grace, Geospatial Intelligence Influence in the		Integration at the LCE	3:25
Intelligence Cycle	9:52	Murray, Robert L., Get the Doc	3:WE
Madren, Joseph, The End of Business as Usual	6:66		
Majeski, Patrick A., Quality of Life on a Budget	3:WE	Nagy, Seth M., The Critical Role of the Spectrum in Marine	
Malapit, Erin, I Didn't Sign Up for This	7:62	Corps Operations	4:31
Manoukian, Martin A.C., Keeping the Scalpel Sharp	3:80	Napier, Jennifer, Transforming in Support of Force Design	3:44
———Get the Doc	3:WE	Naylor, John S., The Marines Have Landed, at Nantucket, and th	ne
Marano, Joshua, Bridging Gaps and Projecting Power	8:66	Situation is Well in Hand	5:15
Mardre, George L., Aviation Command and Control and Groun	d	Nissen, Lauralynne, Improving Logistics and Intelligence	
Support is Critical to Distributed Aviation Operations	5:52	Integration at the LCE	3:25
Martin, Michael J., The Littoral Shield	12:79	Notariano, C. Grant, Spare Your Specialists, Send Me Your	
Mathews, Ben, Wings Over Water: The Seaglider Revolution in		Generalists	8:34
Maritime Mobility	5:84		
Mathews, Ryan, Composite Artillery Battalion Employment	2:38		

O'Connell, Edward J., MAGTF Groundbased Air Defense O'Flanagan, Thomas, Taking Care of Our Fallen	1:58 3:21	Ryu, Jason J., Mobilization as a Theory of Victory ——Rethink Foreign Area Expertise	8:22 9:68
ONR Staff, Global Logistics Awareness and Decision			
Making	3:40	Sachtleben, Glen R., Operation SHARP EDGE: The Corps'	
Ormerod, Gerry, Force Laydown	8:30	MEU(SOC) Program in Action	11:18
		Sahakian, Alan, HF Is King	2:54
Papay, Joe, The Floating Forward Operating Base MEU	11:64	Samaha, David A., Get the Doc	3:WE
Parker, Jen, Immediate Response Authority During Natural		Saraceni, Daniel, Operational Logistics in Context	3:54
Disasters	8:WE	Schueman, Thomas K., Morale and Meritocracy	7:WE
Paul, Guillermo J., Improving Logistics and Intelligence		———Morale and Meritocracy	12:61
Integration at the LCE	3:25	Schultz, Matthew J., Logistics Maneuver	9:WE
Pauley, Blake, Embrace the LPD SPMAGTF	6:84	Schweizer, Dan, Every (Reserve) Marine a Recruiter, Part 1	10:84
Pawlicki, C.J., Any Clime and Place	6:58	Schwendeman, Erica, Decision-Advantage	10:22
Pendlyshok, Marilyn, Rethink Foreign Area Expertise	9:68	Searls, Joel, The Force Headquarters Group	8:WE
Perez, Elizabeth D., Operational Logistics in Context	3:54	Seifert, Christian, Ground Autonomous Platform in Support of	?
Perkins, Caroline, Modernizing MEU Capabilities for a		Distributed Maritime Operations	6:70
Rapid Response (Online)	11:71	Seitz, Scot, Fires Fit for Force Design	10:52
Pesola, Eric D., Improving Logistics and Intelligence		Shankar, Arun, Space	4:WE
Integration at the LCE	3:25	Shelton, Peter, Introduction to the 15th MEU and the Staggered	
Peterson, Jon, How We Fight	3:96	Deployment	11:44
PhD-Technical Marines, What is the Marine Corps PhD-Technica		——The 15th MEU's Hub, Spoke, and Node	11:50
Program?, PhD-Technical Marines	9:WE	———Marine Expeditionary Task Elements	11:56
Phippen II, Joseph F., Render Safe Solomon Islands	2:30	———MEUs in EABO	11:60
———The Marine Foreign Area Officer	10:26	Sile, Jack, Artificial Intelligence as a Force Multiplier for Marines	4:WE
Pierce, P.N., Archibald Henderson An Era	1:8	Simon, Larry, Marine Corps Safety	8:WE
Pillot, Beau L., Redefining Our Identity	3:WE	Simonelli, Jared, Forging the Iron Fist	2:44
Prock, Jessica K., Get the Doc	3:WE	Singaraju, Raj C., Keeping the Scalpel Sharp	3:80
Powell, David A., Leaders of Marines	12:34	———Get the Doc	3:WE
	8:58		
Pugh, Douglas T., Geographic Combatant Commands	6:62	Singleton, William J., CARING	7:32
Puraty, Alex, Modernization	6:62	Sklenka, Stephen D., Think, Act, and Operate Differently!	3:20
		Smart IV, Dalton, Geospatial Intelligence Influence in the	0.50
Quinn II, John T., Redesigning Amphibious, Littoral, and	(7/	Intelligence Cycle	9:52
Contingency Forces	6:74	Smith, Eric M., A MESSAGE FROM THE COMMANDANT	
D. D. M. C. L. L. W.	2 (2	OF THE MARINE CORPS	11:4
Rainey, David S., Lighting the Way	2:63	Smith, Joshua, Risk and Training for Peer Conflict	5:26
Ramthun, Alex, A Strategy for Defeating Chinese Military		Smyth, William, Understanding the Marine Corps Reserve	8:46
Acquisition	6:51	Snyder, H.W., Butler at Fort Riviere	5:6
Rapagnani, William C., China	4:94	Sommer, Matthew, BR: The Pursuit of VICTORY: The Life and	
Rawllins, Austine L., Operational Logistics in Context	3:54	Achievement of HORATIO NELSON	7:74
Raymond, Jennifer M., Managing Talent in the Marine Corps		Soucie, William R., Peekaboo with Mars or: How I Learned to	
Reserve	9:WE	Love Jus ad Vim	7:34
Reece, Richard J., The Critical Role of the Spectrum in Marine		Staff, DC Aviation, 2025 Aviation Plan Executive Summary	5:21
Corps Operations	4:31	Staff, Deputy Commandant for PP&O, Forward, Flexible,	
Reno, Staci, Taking Care of Our Fallen	3:21	Formidable, and Relevant	11:40
Rensvold, Joseph, Enhancing MAGTF Operations through		Staff, MCTSSA, Fighting With Prototypes	6:24
Artificial Intelligence	12:75	Staff, MCWL, The Marine Corps Warfighting Lab	2:13
Reuter, Matthew B., Installations and Logistics Campaign Plan		Steele Jr., Ricardo, Innovative Readiness Training	8:WE
2024	3:70	Stephens, James M., Improving Logistics and Intelligence	
Reventlow, Keith, Transforming in Support of Force Design	3:44	Integration at the LCE	3:25
Rivera, Emedin, The Ultimate Weapon System: An Information		Stockman, James R., Night Operations on Okinawa	7:14
Exchange System of Systems	4:21	Storm, Thera, Three Approaches for Marine Corps Leaders	12:40
———Electromagnetic Spectrum Maneuver for Combat		Strahan, Joseph R., Just Do Something	10:WE
Advantage	4:42	Strickert, Mark, Every (Reserve) Marine a Recruiter, Part 2	10:88
Robinson, Clay, The Four Block Littoral Force Revisited	8:70	Studer, Genevieve, Breaking Down Barriers	6:55
Rodgers, Paul, Teaching Ethics Isn't Enough	7:52	Swan, Matthew W., Fight's On!, Swan	6:WE
Ross, Nathaniel, Middle Tier of Acquisition	6:36	Swift, Dilan M., Beyond the Buzz	2:77
Ruggles, Alfred B., It Pays to be a Winner	7:50	———The Other Golden Rule	5:91
Runyan, C.F., Capt McLane Tilton and the Korean Incident of		———Every (Reserve) Marine a Recruiter, Part 1	10:84
1871	3:7	———Every (Reserve) Marine a Recruiter, Part 2	10:88

———Sabotage Not from Within	12:12	———Editorial: The Information Domain and Warfighting	
		Function	4:3
Taylor Keith, Global Logistics Awareness and Decision		———Editorial: Focus on Marine Aviation	5:3
Making	3:40	———Editorial: Focus on Acquisition	6:3
Taylor, Martin, Modernization	6:62	———Editorial: 1940 to 1960: 20 years of combat	7:3
Teasdale, Matthew, From Acquisitions to Force Generation	9:WE	———Editorial: The Reserve Component and Remembering	
Thoene, Jack, HF Is King	2:54	Vietnam	8:3
Thomas, Mark K., Unconventional Warfare	1:75	———Editorial: Remembering the End of the 20th Century	9:3
———I Didn't Sign Up for This	7:62	———Editorial: Recent History	10:3
Thomason Jr, John W., The Capture of John Brown	2:6	———Editorial: Happy 250th Birthday, Marines!	11:3
Thompson, James F., Reform or Die	1:64	———Editorial: Celebrating Award Winners and the Holiday	
Torres, Elmer A., Strategic Shaping & Reconnaissance	1:18	Season	12:3
Toulotte, Douglas S., Mobilizing the Marine Corps	8:17	Wrenn-Maresh, Katherine A., Get the Doc	3:WE
Tran, Brandon, BR: WHITE SUN WAR: The Campaign for			
Taiwan	10:98	Zambrano, Antonio, Any Clime and Place	6:58
Trent, Braden R., Maintaining Lethality Dominance	10:64	Zarra, Jay, A Strategy for Defeating Chinese Military Acquisition	n 6:51
Treuting, William J., Proud and the Few	1:94	<i>y y y y y y y y y y</i>	
———Campaign Shenandoah	2:102		
———Battles of Normandy	3:118		
———The Mexican-American War	4:117		
———Campaign Waterloo	5:110		
———Campaign Gettysburg	6:110		
———Proud and the Few: A Second Look	7:78	Book & Movie Index	
——————————————————————————————————————	9:86		
		Baker, Deane-Peter, The Ethics of Special Ops: Raids, Recoveries,	
——War of the Austrian Succession	10:100	Reconnaissance and Rebels, [John Buford]	5:107
Crusades: Book 1	11:93	Burton, Fred, Beirut Rules: The Murder of a CIA Station Chief and	
———Age of Longbow: Volume I	12:94	Hezbollah's War Against America, [Preston W. McLaughlin]	11:90
Trossen, Andrew S., Innovative Readiness Training	8:WE	Titologian s vvai Izavist Ilmovita, [Teston W. Medadalini]	11.70
Tsirlis, Christopher S., Building Sustainable Network Resilience		Herbert Jr., Roger G., The Ethics of Special Ops: Raids, Recoveries,	
SATCOM Systems	9:WE	Reconnaissance and Rebels, [John Buford]	5:107
Valenti Stavan A Building the Madeur Defense Can	(.00	, w J	
Valenti, Steven A., Bridging the Modern Defense Gap	6:88	Jones, James, The World War II Trilogy: From Here to Eternity,	
Valentine, Candace R., How Low Can You Go?	2:WE	The Thin Red Line, and Whistle, [Eric Hovey]	1:92
Van Horrick, Benjamin, BR: ODYSSEUS & THE OAR:	/ 11 /	, ,,,	
Healing After War & Military Service	4:116	Knight, Robert, The Pursuit of Victory: The Life and Achievement of	f
Vargas, Lorenz E., Fighting for Sensing	10:38	Horatio Nelson, [Matthew Sommer]	7:74
Viana, Aaron, One Size Does Not Fit All	6:27	Tionwood (Tautalian Commer)	, ,, 1
Villanueva, Eric, Embedding METOC in the MAG	5:38	Lambert, Nicholas A., The Neptune Factor: Alfred Thayer Mahan	
Vincent, Mike, Rebuilding Marine Corps Resilience	9:WE	and the Concept of <i>Seapower</i> , [Jacob Harrer]	3:116
Vogt, Justin T., Starlink for My Pillow	10:46	and the Concept of seupower, [Jacob Harrer]	3.110
		Magers, Adam, Odysseus & the Oar: Healing After War &	
Waddell, Joshua C., Unconventional Warfare	1:75	Military Service, [Benjamin Van Horrick]	4:116
Warren Jr., Timothy O., The Maintenance Officer	3:WE	McLeroy, James, <i>Bait, The Battle of Kham Duc,</i> [Craig A. Giorgis)	8:87
———The Maintenance Officer	5:62	Moore, Dan, Whatever Cause We Have: Memoir of a Marine Foru	
———Leadership Before the Conflict	7:42	Observer in the Vietnam War, [Michael Archer]	8:86
Washington, James W., Operation FREQUENT WIND	5:64	Morris, Michael F., Corps Competency? III Marine Amphibious	0.00
Wawrzyniak, Brendan M., The Problem with the Lieutenant		Force Headquaters in Vietnam, [Skip Crawley]	6:106
MAGTF Intelligence Officer	4:72		6.106
Weisz, Bradley E., Supporting HA/DR Operations	10:4	Moseman, Scott A., Defining the Mission: The Development of US	1 0.04
Whitmire, Andrew N., Contested Relief in Place Operations	6:92	Strategic Military Intelligence up to the Cold War, [Skip Crawley	7] 2:04
Williams, Keith, 5G Networks and the Smart Warehouse		Moyar, Mark, Triumph Regained: The Vietnam War, 1965–1968,	2 101
System	3:WE	[Shane Blackman]	2:101
•	J. W L		
Williams, Noel, Force Design: Making the First Thing First—	5.74	Paterson, Lawrence, Hitler's Brandenburgers The Third Reich's Elit	
Logically Wolcoff Edward If Only We Had Trained!	5:76 1.26	Special Forces, [Charles D. Melson]	7:76
Woodbridge Christopher L. MARSOC Special Operations	1:26		
Woodbridge, Christopher I., MARSOC, Special Operations		Ryan, Mick, White Sun War: The Campaign for Taiwan,	
Irregular Warfare	1:3	[Brandon Tran]	10:98
——Editorial: Innovation and Modernization	2:3		
——Editorial: Focus on Logistics Installations and Sustainn	1ent 3:3		

Sanders, Gregory, Bait, The Battle of Kham Duc, [Craig A. Giorgis] 8:87

Whetham, David, *The Ethics of Special Ops: Raids, Recoveries, Reconnaissance and Rebels,* [John Buford]

Zeihan, Peter, The End of the World Is Just the Beginning: Mapping the Collapse of Globalization [Josiah R. Irwin III] 12:92

June

Fight's On!, Swan

5:107

July

Losing the First Battles, Long F-35B PERMA for Surface Warfare, Fermin Fire and Forget, Fermin Morale and Meritocracy, Leitner, et al.

Reserves in Service-Level Training, Bender For a Better Understanding of the Reserves, Jones

### August

Innovative Readiness Training, Steele Jr. & Trossen
Immediate Response Authority During Natural Disasters, Parker & Hixson
Marine Forces Reserve Health Services Support Strategy, Campbell Permeability, Donatelli
Marine Corps Mortuary Affairs, del Toro, et al.
G-6 Delivers, McCreight
The Force Headquarters Group, Searls
No Better Friend, Aldridge & Contrascere
0430 Mobility Officers in the Reserve Component, Junkins

## September What is the Marine Corps PhD-Technical Program?, PhD-Technical

Marines
Resident Officers PME, Byington
Managing Talent in the Marine Corps Reserve, Raymond
From Acquisitions to Force Generation, Teasdale
Building Sustainable Network Resiliency in SATCOM Systems, Tsirlis
Precision Warfare, Gage & Jonas
Rebuilding Marine Corps Resilience, Vincent
The Case for a Marine Corps Regional Air Defense Commander,
Belton
Logistics Maneuver, Irion & Schultz

### October

Just Do Something, Strahan

Marine Corps Safety, Simon

### Web Edition Articles

### January

For Want of Data, the Kill Chain was Lost, Humr Leveling the Playing Field, Humr

### February

How Long Can You Go?, Valentine Cyberspace Detection Engineering, Morey Remembering Iwo Jima, Burrell

#### March

Get the Doc, Manoukian, et al.
Quality of Life on a Budget, Majeski
The Iron Horse of the Pacific, Blanke
Redefining Our Identity, Pillot
5G Networks and the Smart Warehouse System, Williams
The Modern Iron Mountain, German
The Maintenance Officer, Warren Jr.

### April

Space, Shankar

Defining Risk in the Electromagnetic Spectrum, Holdridge & Chisowsky Jr.

Technical Subject-Matter Experts at the Tactical Edge, Ferguson Military Space Cooperation in Support of Competition in the Indo-Pacific, Lowe

Making Endeßr, Goodin & Gage

Artificial Intelligence as a Force Multiplier for Marines, Sile

The Imperative for Decentralization, Liu

Force Design 2030, 2035, 2040 ..., Kofsky

Stand Gentlemen, He Served on Samar, Doyle