

2025 Marine Corps Gazette Index

This December, we are publishing our annual index—a listing by subject and author of the articles, and by book author of the reviews, published over the past year—on the web. Similar indexes were published in 1966–79 but occasionally appeared in the January rather than December issues. Articles on the web are indexed as well. Our website, www.mca-marines.org/gazette, contains links to archived articles back to 1916 as well as annual indexes from recent years. We recommend these indexes to your attention as they are a guide to the many articles of lasting value that have been published in the *Gazette*.

Subject Index

ACQUISITION

First to the Fight in Acquisition Reform, Bowdren	6:19
Fighting with Prototypes, Miller & MCTSSA Staff	6:24
One Size Does Not Fit All, Viana	6:27
Not Your Daddy's Indoor Simulated Marksmanship Trainer, Butler & Barkdoll	6:32
Middle Tier of Acquisition, Ross	6:36
Marine Corps Driver Training, Green	6:40
Terrestrial Collection Systems, Hovey	6:43
PdM Ammunition, Janecke	6:48
A Strategy for Defeating Chinese Military Acquisition, Zarra & Ramthun	6:51
Breaking Down Barriers, Studer & Eastman	6:55
Any Clime and Place, Pawlicki & Zambrano	6:58
Modernization, Puraty, et al.	6:62
The End of Business as Usual, Madren	6:66

ARTIFICIAL INTELLIGENCE

Artificial Intelligence as a Force Multiplier for Marines, Sile	4:WE
---	------

AVIATION

A Letter, Gering	5:20
2025 Aviation Plan Executive Summary, Staff, DC Aviation	5:21
Risk and Training for Peer Conflict, Smith	5:26
Divide and Conquer, Bowsher	5:28
The Man in the Box, Harper	5:34
Embedding METOC in the MAG, Hawkins, et al.	5:38
Aviation Digital Interoperability, Humr, et al.	5:42
Optimizing the Air Fight Today, Hamtak	5:48
Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations, Mardre	5:52
A Unique Heritage, A Loyal Bond, Continued Excellence, Bitancurt	5:60
The Maintenance Officer, Warren Jr.	5:62

AVIATION C2

The Case for a Marine Corps Regional Air Defense Commander, Belton	9:WE
---	------

C2

The Imperative for Decentralization, Liu	4:WE
--	------

CHASE PRIZE ESSAY CONTEST WINNERS

Exquisite and Insufficient, Barlow	12:6
Sabotage Not from Within, Swift	12:12
Promote the Promotion System, Goldstein	12:16

COMMANDANT'S MESSAGE

A MESSAGE FROM THE COMMANDANT OF THE MARINE CORPS, Smith	11:4
---	------

EDITORIALS

(See Woodbridge, Christopher I., in Author Index)

ELLIS ESSAY CONTEST WINNERS

Lighting the Way, Rainey	2:63
Predisposed for Modernization, Burchfield	2:67
Project Sea Wolf, Fermin	2:72
Beyond the Buzz, Swift	2:77

EWS WINNERS

Fires Fit for Force Design, David & Seitz	10:52
One Team, One Fight, Montague	10:56
Silent Shields, Gallitelli	10:60
Maintaining Lethality Dominance, Trent	10:64

EXPEDITIONARY MANEUVER WARFARE

Embrace the LPD SPMAGTF, Pauley	6:84
Bridging the Modern Defense Gap, Valenti	6:88
Contested Relief in Place Operations, Whitmire	6:92
Closing the Gap for Integrated Casualty Evacuation, Keeney- Bon throne, et al.	6:96

FUTURE FORCE DESIGN & MODERNIZATION

Force Design 2030, 2035, 2040 ..., Kofsky	4:WE
Force Design: Making the First Thing First—Logically, Williams	5:76
Wings Over Water: The Seaglider Revolution in Maritime Mobility, Mathews	5:84
Ground Autonomous Platform in Support of Distributed Maritime Operations, Seifert	6:70
Redesigning Amphibious, Littoral, and Contingency Forces, Quinn	6:74
PPBE Reform, Fisher	6:79
The Four Block Littoral Force Revisited, Robinson	8:70
Unmanned, Unrelenting, Lau	8:72
Integrating the Marine Corps Reserve, McCabe	8:76
F-35B PERMA for Surface Warfare, Fermin	7:WE
Fire and Forget, Fermin	7:WE
Morale and Meritocracy, Leitner, et al.	7:WE

HISTORY

Remembering Iwo Jima, Burrell	2:WE
Stand Gentlemen, He Served on Samar, Doyle	4:WE
Operation FREQUENT WIND, Washington	5:64
Just Do Something, Strahan	10:WE
Non-Combat Attacks on the Marine Corps, Mesches	12:48

Stilwell and the American Experience in Vietnam, 1965–1969, Kyle 12:56

HISTORY/LEADERSHIP

Fight Tonight, Heider 8:52

HOGABOOM ESSAY CONTEST WINNERS

Approachability, Mitchell 5:87

The Other Golden Rule, Swift 5:91

Bloom Where You're Watered, Goldstein 5:96

HOW WE FIGHT

How We Fight, Peterson 3:96

INFORMATION

For Want of Data, the Kill Chain was Lost, Humr 1:WE

The Evolution to Information Knowledge Management (IKM), Crosby 5:70

Making Ender, Goodin & Gage 4:WE

Building Sustainable Network Resiliency in SATCOM Systems, Tsirlis 9:WE

Precision Warfare, Gage & Jonas 9:WE

From Acquisitions to Force Generation, Teasdale 9:WE

INFORMATION C4

A Message from the Deputy Commandant for Information, Carter 4:20

The Ultimate Weapon System: An Information Exchange System of Systems, Rivera 4:21

Eating the Elephant, Barton 4:26

The Critical Role of the Spectrum in Marine Corps Operations, Reece & Nagy 4:31

Crumple Zones and Command, Barton 4:36

Electromagnetic Spectrum Maneuver for Combat Advantage, Rivera 4:42

A Persistent Range for Information Maneuver in Exercises, Bryson & Carley 4:46

Software is the Future, Barton 4:50

So, You Want to Influence a Foreign Government?, Bryant 4:52

Xi Jinping Thought and Implications for the Indo-Pacific Information Domain, Jensen 4:56

The Marine Corps Embraces *DOD 8140*, Fickel & Dupree 4:64

Space, Shankar 4:WE

Defining Risk in the Electromagnetic Spectrum, Holdridge & Chisowsky Jr. 4:WE

Technical Subject-Matter Experts at the Tactical Edge, Ferguson 4:WE

Military Space Cooperation in Support of Competition in the Indo-Pacific, Lowe 4:WE

INFORMATION & INTELLIGENCE

Intelligence (Reinforced), Carraway Jr. 9:42

Littoral Intelligence, Biscaichipy 9:48

Geospatial Intelligence Influence in the Intelligence Cycle, Smart & Macayan 9:52

For Want of Data, the Kill Chain was Lost, Humr 9:56

On the Spectrum, Balk 9:60

Rethink Foreign Area Expertise, Ryu & Pendlyshok 9:68

A Message from the Director of Intelligence, Cunningham 10:21

Decision-Advantage, Schwendeman 10:22

The Marine Foreign Area Officer, Phippen II 10:26

Spare Your Specialists, Send Me Your Generalists, Notariano 10:34

Fighting for Sensing, Vargas 10:38

The Requirement for Software Engineers at the Tactical Edge, McGee 10:42

Starlink for My Pillow, Kerstetter & Vogt 10:46

INSTALLATIONS & LOGISTICS

Think, Act, and Operate Differently!, Sklenka 3:20

Taking Care of Our Fallen, Causey, et al. 3:21

Improving Logistics and Intelligence Integration at the LCE, Stephens, et al. 3:25

Concept Driven and Threat-Informed, Gribben 3:30

Building in Paradise, Boivin 3:36

Global Logistics Awareness and Decision Making, Gonzalez, et al. 3:40

Transforming in Support of Force Design, Reventlow, et al. 3:44

Advanced Manufacturing, Mays 3:50

Operational Logistics in Context, Rawllins, et al. 3:54

The Case for Installations, Hensley 3:58

Sustaining the Naval Expeditionary Force, Angell 3:62

Get the Doc, Manoukian, et al. 3:WE

Quality of Life on a Budget, Majeski 3:WE

The Iron Horse of the Pacific, Blanke 3:WE

Redefining Our Identity, Pillot 3:WE

5G Networks and the Smart Warehouse System, Williams 3:WE

INTELLIGENCE

Circles, Squares, and Waves, Eickenhorst 1:66

30th Anniversary, Ennis 1:72

The Problem with the Lieutenant MAGTF Intelligence Officer, Wawrzyniak 4:72

Core Tasks, David 4:78

LEADERSHIP

What's in a Generation?, Greco 6:82

Grooming the 21st Century MAGTF Officer, Hanks 12:24

The Framework for a Theory of Success, Halpern 12:27

Leaders of Marines, Powell 12:34

Stronger Together, Carlson 12:38

Three Approaches for Marine Corps Leaders, Storm 12:40

Modernizing Mentorship, Ioda 12:44

LEADERSHIP & ETHICS

CARING, Singleton 7:32

Peakaboo with Mars or: How I Learned to Love *Jus ad Vim*, Soucie 7:34

Leadership Before the Conflict, Warren 7:42

Has the Marine Corps Reserve Succumbed to the Drug Culture?, Miller 7:46

It Pays to be a Winner, Ruggles 7:50

Teaching Ethics Isn't Enough, Rodgers 7:52

Someone to Light the Path, Fountain 7:56

LEADERSHIP/TALENT MANAGEMENT

Morale and Meritocracy, Leitner, et al. 7:WE, 12:61

LOGISTICS

Logistics Maneuver, Irion & Schultz 9:WE

MARINE FORCES RESERVE

A Letter, Anderson IV	8:16
Mobilizing the Marine Corps, Toulotte	8:17
Mobilization as a Theory of Victory, Murata & Ryu	8:22
Force Laydown, Ormerod	8:30
Smoke on the Water, Davis	8:36
Train Like We Fight, Christ	8:41
Understanding the Marine Corps Reserve, Smyth	8:46
Fight's On!, Swan	6:WE
Innovative Readiness Training, Steele & Trossen	8:WE
Immediate Response Authority During Natural Disasters, Parker & Hixson	8:WE
Marine Forces Reserve Health Services Support Strategy, Campbell	8:WE
Permeability, Donatelli	8:WE
Marine Corps Mortuary Affairs, del Toro, et al.	8:WE
G-6 Delivers, McCreight	8:WE
The Force Headquarters Group, Searls	8:WE
No Better Friend, Aldridge & Contrascere	8:WE
0430 Mobility Officers in the Reserve Component, Junkins	8:WE
Marine Corps Safety, Simon	8:WE
Reserves in Service-Level Training, Bender	8:WE
For a Better Understanding of the Reserves, Jones	8:WE

MARSOC

A Letter from the Commander, Huntley	1:14
A Worthy Investment in the Stand-In Force, Fultz	1:15
Strategic Shaping & Reconnaissance, Carraway & Torres	1:18
If Only We Had Trained!, Wolcott	1:26
INDOPACIFIC, 2029, Cariello Noblit & McManus	1:36
Lessons from the British Special Boat Service in World War II, Cariello Noblit	1:42
MARSOC Joint Force Integration, McManus	1:46
Preventing Suicide, Downs	1:50
The Role of Special Operations Command, Godfrey	1:51

MCA CEO BIRTHDAY LETTER

MCA CEO Birthday Letter, Chiarotti	11:5
------------------------------------	------

MEUs OF THE PAST

Peacekeeping Operations in Kosovo: The 26th MEU During Operation JOINT GUARDIAN, Lowrey	11:6
Operation SHARP EDGE: The Corps' MEU(SOC) Program in Action, Sachtleben	11:18
26th MEU at Operation ODYSSEY DAWN, Allison	11:30

MODERNIZATION

MAGTF Groundbased Air Defense, Barefoot & O'Connell	1:58
Reform or Die, Thompson	1:64
Ground Autonomous Platform in Support of Distributed Maritime Operations, Seifert	6:70
Redesigning Amphibious, Littoral, and Contingency Forces, Quinn II	6:74
PPBE Reform, Fisher	6:79
On Reserves, Milstein	12:68
Enhancing MAGTF Operations through Artificial Intelligence, Rensvold	12:75
The Littoral Shield, Martin	12:79

MODERNIZATION & INNOVATION

The Need to Become an Ability Organization, Carter	2:18
The Houthi Stand-In Force Red Sea, David	2:22
The Marine Rotational Force-Darwin, Love	2:26
Render Safe Solomon Islands, Phippen II	2:30
Army and Marines, Metzler	2:35
Composite Artillery Battalion Employment, Mathews, et al.	2:38
Forging the Iron Fist, Simonelli	2:44
Aligning Structure with Doctrine, Gannon	2:48
Updating Commander's Intent, Carter	2:50
Joint Maritime Security Training, Deal	2:52
HF Is King, Thoene, et al.	2:54
How Low Can You Go, Valentine	2:WE
Cyberspace Detection Engineering, Morey	2:WE

OBSERVATION POST

The Horizon Beckons, Kofsky	1:90
Building an Artificial Expeditionary Base, Kofsky	2:99
The Napoleonic Corporal, Kofsky	3:114
Napoleon's Digital Legacy, Kofsky	4:112
2030 Maturing the ALIMs Community, Lofland	5:104
Agents in the Trenches, Kofsky	6:104
The Price of a Digital Mile, Kofsky	7:72
From Bullets to Bytes, Kofsky	8:82
MAGTF Integrated Operational Test, Dirk	9:82
Raspberry Pi Marines, Kofsky	10:96
When Algorithms Meet Semper Fi, Kofsky	11:86
Most Beneficial School, Loschiavo	11:88
Degradation of Discipline, Beckett Jr.	12:90

RESILIENCE

Spiritually Fit Marines, Foskett & Cloer	9:73
Rebuilding Marine Corps Resilience, Vincent	9:WE

RESERVE AFFAIRS

Every (Reserve) Marine a Recruiter, Part 1, Swift & Schweizer	10:84
Every (Reserve) Marine a Recruiter, Part 2, Swift & Strickert	10:88

SPECIAL OPERATIONS & IRREGULAR WARFARE

Unconventional Warfare, Thomas & Waddell	1:75
Optimizing Security Cooperation for the Stand-In Force, Crandall	1:77

STRATEGY & POLICY

How Combatant Commanders Choose, McDonnell	2:82
Inside the White House Situation Room, Davis	2:90
Evolving the OODA Loop for Strategy, Greenwood & Hoffman	3:101
Without Firing a Shot, Larson	4:84
NATO Integration, McAlarnen	4:88
China, Rapagnani	4:94
Is NATO Obsolete? Article 6 Is ..., Lynch	4:98
Standing in the Arctic, Holmes	4:103
Geographic Combatant Commands, Pugh	8:58
Asymmetric Approaches Across Domains, Lienhardt	8:62
Bridging Gaps and Projecting Power, Adams & Marano	8:66

SUSTAINMENT

Transforming Marine Corps Logistics, Ashley	3:66
---	------

WORLD WAR II HISTORY	
I Didn't Sign Up for This, Thomas & Malapit	7:62
On That First Day on Guadalcanal, Karch	7:65

Author Index

- Ackman, Mike**, Taking Care of Our Fallen 3:21
- Adams, Raymond**, Bridging Gaps and Projecting Power 8:66
- Aldridge, Michael T.**, No Better Friend 8:WE
- Allison, Fred H.**, 26th MEU at Operation ODYSSEY DAWN 11:30
- Angell, Aaron**, Sustaining the Naval Expeditionary Force 3:62
- Anderson IV, Leonard F.**, A Letter 8:16
- Anonymous**, Storming the Barrier Forts 2:10
- Archer, Michael**, BR: WHATEVER CAUSE WE HAVE: Memoir of a Marine Forward Observer in the Vietnam War 8:86
- Ashley, Kevin**, Transforming Marine Corps Logistics 3:66
- Bahk, Charlie**, Aviation Digital Interoperability 5:42
- Balk, Nick**, On the Spectrum 9:60
- Barefoot, Taylor G.**, MAGTF Groundbased Air Defense 1:58
- Barkdoll, Jonathan**, Not Your Daddy's Indoor Simulated Marksmanship Trainer 6:32
- Barlow, Aaron**, Exquisite and Insufficient 12:6
- Barton, Andrew C.**, Eating the Elephant 4:26
- Crumple Zones and Command 4:36
- Software is the Future 4:50
- Bathon, John**, Embedding METOC in the MAG 5:38
- Beckett Jr., John L.**, Degradation of Discipline 12:90
- Beckman, Zach**, HF Is King 2:54
- Belton, Corey R.**, The Case for a Marine Corps Regional Air Defense Commander 9:WE
- Bender, Andrew**, Reserves in Service-Level Training 8:WE
- Benham, Derek A.**, Keeping the Scalpel Sharp 3:80
- Bevan, Craig**, Taking Care of Our Fallen 3:21
- Biscaichipy, Pierre W.**, Littoral Intelligence 9:48
- Bitancurt, Kristina**, A Unique Heritage, A Loyal Bond, Continued Excellence 5:60
- Blackman, Shane**, BR: TRIUMPH REGAINED: The Vietnam War, 1965–1968 2:101
- Blanke, Thomas R.**, The Iron Horse of the Pacific 3:WE
- Blond, Kyle**, Marine Corps Mortuary Affairs 8:WE
- Boivin, Nicholas**, Building in Paradise 3:36
- Bonsper, D.E.**, Ambushed 8:12
- Booher, Brandon M.**, Morale and Meritocracy 7:WE
- Morale and Meritocracy 12:61
- Bowdren, Stephen J.**, First to the Fight in Acquisition Reform 6:19
- Bowsher, Herbert J.**, Divide and Conquer 5:28
- Brill, Jason B.**, Get the Doc 3:WE
- Brust, Adam**, The Military “Surgeon” 3:94
- Bryant, Douglas**, So, You Want to Influence a Foreign Government? 4:52
- Bryson, Adam**, A Persistent Range for Information Maneuver in Exercises 4:46
- Buford, John**, BR: THE ETHICS OF SPECIAL OPS: Raids, Recoveries, Reconnaissance and Rebels 5:107
- Burchfield, Joshua M.**, Predisposed for Modernization 2:67
- Burdick, Jesse**, Installations and Logistics Campaign Plan 2024 3:70
- Burrell, Robert S.**, Remembering Iwo Jima 2:WE
- Burton, Jamir**, The Promotion Process 9:36
- Butler, Todd**, Not Your Daddy's Indoor Simulated Marksmanship Trainer 6:32
- Byington, Kevin N.**, Resident Officers PME 9:WE
- Campbell, Justin S.**, Marine Forces Reserve Health Services Support Strategy 8:WE
- Cariello Noblit, Michael J.**, INDOPACIFIC, 2029 1:36
- Lessons from the British Special Boat Service in World War II 1:42
- Carley, John R.**, The Marine Corps Facilities and Installations Group 3:76
- Carlson, Marianne**, Stronger Together 12:38
- Carraway, Lonnie**, Strategic Shaping & Reconnaissance 1:18
- Carley, Kathleen M.**, A Persistent Range for Information Maneuver in Exercises 4:46
- Carraway Jr., Lonnie W.**, Intelligence (Reinforced) 9:42
- Carter, Jeremy G.**, The Need to Become an Ability Organization 2:18
- Updating Commander's Intent 2:50
- Talent Management 2030*: Reward What We Desire 9:40
- Carter, M.G.**, A Message from the Deputy Commandant for Information 4:20
- Causey, Bo**, Taking Care of Our Fallen 3:21
- Marine Corps Mortuary Affairs 8:WE
- Chiarotti, Charles G.**, MCA CEO Birthday Letter 11:5
- Chisowsky Jr., Frank**, Defining Risk in the Electromagnetic Spectrum 4:WE
- Christ, Andrew**, Train Like We Fight 8:41
- Christy, Howard A.**, Patrolling Hill 55: Hard Lessons in Retrospect 8:4
- Cloer, Stephen**, Spiritually Fit Marines 9:73
- Cole, Jacob**, The Military “Surgeon” 3:94
- Contrascere, Steven T.**, No Better Friend 8:WE
- Cooling, Norman L.**, Operation RESTORE HOPE in Somalia: A Tactical Action Turned Strategic Defeat 9:6
- Crandall, Alexander J.**, Optimizing Security Cooperation for the Stand-In Force 1:77
- Crawley, Skip**, BR: CORPS COMPETENCY? III Marine Amphibious Force Headquarters in Vietnam 6:106
- BR: DEFINING THE MISSION: The Development of US Strategic Military Intelligence up to the Cold War 9:84
- Crosby, Colin**, The Evolution to Information Knowledge Management (IKM) 5:70
- Cunningham, M.A.**, A Message from the Director of Intelligence 10:21
- Curran, Zach**, Aviation Digital Interoperability 5:42
- David, Damian**, Fires Fit for Force Design 10:52
- David, George John**, The Houthi Stand-In Force Red Sea 2:22
- Core Tasks 4:78
- Core Competencies—the Future MEU (Online-correct) 11:75
- Davis, Devin A.**, Inside the White House Situation Room 2:90
- Davis, Justin D.**, Smoke on the Water 8:36
- Deal, Arthur F.**, Joint Maritime Security Training 2:52
- del Toro, David**, Marine Corps Mortuary Affairs 8:WE

- Delk, Gerald T.**, Closing the Gap for Integrated Casualty Evacuation 6:96
- Dirk, John D.**, MAGTF Integrated Operational Test 9:82
- Donatelli, Dario**, Permeability 8:WE
- Downs, Matthew D.**, Preventing Suicide 1:50
- Doyle, Michael E.**, Stand Gentlemen, He Served on Samar 4:WE
- Dupree, Chris**, The Marine Corps Embraces *DOD 8140* 4:64
- Eastman, Eric**, Breaking Down Barriers 6:55
- Eickenhorst, Tyler W.**, Circles, Squares, and Waves 1:66
- Ennis, Michael**, 30th Anniversary 1:72
- Everhart Druce**, Improving Logistics and Intelligence Integration at the LCE 3:25
- Fairbanks, Kyle**, Improving Logistics and Intelligence Integration at the LCE 3:25
- Fanning, Michael**, Modernization 6:62
- Ferguson, Benjamin S.**, Technical Subject-Matter Experts at the Tactical Edge 4:WE
- Fermin, Virgil**, Project Sea Wolf 2:72
- F-35B PERMA for Surface Warfare 7:WE
- Fire and Forget 7:WE
- Fickel, Daryck**, The Marine Corps Embraces *DOD 8140* 4:64
- Fisher, Jeremy M.**, PPBE Reform 6:79
- Fitzgerald, Dan**, Taking Care of Our Fallen 3:21
- Fitzgerald, Glendell L.**, Combat Reports of Operations in Nicaragua 6:6
- Foskett, Mike**, Spiritually Fit Marines 9:73
- Fountain, Adam M.**, Someone to Light the Path 7:56
- Fultz, Devin D.**, A Worthy Investment in the Stand-In Force 1:15
- Gage, Mackenzie**, Making Ender 4:WE
- Precision Warfare 9:WE
- Gallitelli, Vincenzo**, Silent Shields 10:60
- Gannon, Kyle T.**, Aligning Structure with Doctrine 2:48
- Garcia, Frisly J.**, Improving Logistics and Intelligence Integration at the LCE 3:25
- Geisen, Brian**, Taking Care of Our Fallen 3:21
- Gering, Bradford J.**, A Letter 5:20
- German, R. Campbell**, The Modern Iron Mountain 3:WE
- Giorgis, Craig A.**, BR: BAIT: The Battle of Kham Du 8:87
- Giusti, Ernest H.**, Marine Air Over the Pusan Perimeter 7:22
- Godfrey, Jacob S.**, The Role of Special Operations Command 1:51
- Goldstein, Jeremy**, Bloom Where You're Watered 5:96
- Promote the Promotion System 12:16
- Gonzalez, Jose A.**, Global Logistics Awareness and Decision Making 3:40
- Goodin, Blake**, Making Ender 4:WE
- Greco, Jerome C.**, What's in a Generation? 6:82
- Green, Leili**, Marine Corps Driver Training 6:40
- Greenwood, Thomas C.**, Evolving the OODA Loop for Strategy 3:101
- Gribben, David B.**, Concept Driven and Threat-Informed 3:30
- Gunn, Tyler C.**, Lessons from an Unlikely Enemy 12:20
- Halpern, Shane F.**, The Framework for a Theory of Success 12:27
- Halsmer, Nicholas**, Aviation Digital Interoperability 5:42
- Hammes, Thomas X.**, DESERT SHIELD/DESERT STORM—Ten Years Later 9:26
- Hamtak, Matthew D.**, Optimizing the Air Fight Today 5:48
- Hanks, Matthew S.**, Grooming the 21st Century MAGTF Officer 12:24
- Hansen, Jennifer A.**, Improving Logistics and Intelligence Integration at the LCE 3:25
- Harper, Byron R.**, The Balangiga Massacre: A Lesson on Maintaining Security in an MOOTW Environment 4:16
- Harper, Michael J.**, The Man in the Box 5:34
- Harrer, Jacob, BR: THE NEPTUNE FACTOR: Alfred Thayer Mahan and the Concept of \$EA POWER** 3:116
- Harrington, Samuel M.**, The Strategy and Tactics of Small Wars 6:10
- Harvey, Mike**, Composite Artillery Battalion Employment 2:38
- Hawkins, Will**, Embedding METOC in the MAG 5:38
- Healy, Patrick**, SIF HMLA (Online-correct author) 11:67
- Heck, Timothy**, Taking Care of Our Fallen 3:21
- Heider, Daniel N.**, Fight Tonight 8:52
- Heinl Jr., R.D.**, Dark Horse on Iwo 7:6
- Hensley, Nicholas**, The Case for Installations 3:58
- Higgins, James M.**, Morale and Meritocracy 7:WE
- Morale and Meritocracy 12:61
- Hixson, Dash**, Immediate Response Authority During Natural Disasters 8:WE
- Hoffman, Frank G.**, Evolving the OODA Loop for Strategy 3:101
- Holdridge, Michael T.**, Defining Risk in the Electromagnetic Spectrum 4:WE
- Holmes, Robert E.**, Standing in the Arctic 4:103
- Hough, F.O.**, Archibald Henderson An Era 1:8
- Hovey, Eric, BR: THE WORLD WAR II TRILOGY: From Here to Eternity, The Thin Red Line, and Whistle** 1:92
- Terrestrial Collection Systems 6:43
- Howard, Michael C.**, Bulldozers to Baghdad 10:8
- Hrudka, Christopher D.**, The Marine Corps Facilities and Installations Group 3:76
- Hughey, Scott**, The Military "Surgeon" 3:94
- Humr, Scott**, For Want of Data, the Kill Chain was Lost 1:WE
- Leveling the Playing Field 1:WE
- Aviation Digital Interoperability 5:42
- For Want of Data, the Kill Chain was Lost 9:56
- Huntley, Peter D.**, A Letter from the Commander 1:14
- Ibikunle, Christopher S.**, Closing the Gap for Integrated Casualty Evacuation 6:96
- Ioda, Anton**, Modernizing Mentorship 12:44
- Irion, Alexander D.**, Logistics Maneuver 9:WE
- Irving, Geoffrey L.**, Situation Well in Hand 2:60
- Irwin III, Josiah R.**, BR: THE END OF THE WORLD IS JUST THE BEGINNING: Mapping the Collapse of Globalization 12:92
- Jaiswal, Bhavini**, Closing the Gap for Integrated Casualty Evacuation 6:96
- Janecke, Shelly**, PdM Ammunition 6:48
- Jensen, Andrew**, Xi Jinping Thought and Implications for the Indo-Pacific Information Domain, Jensen 4:56
- Jonas, Adam**, Precision Warfare 9:WE
- Jones, James L.**, Operation PROVIDE COMFORT: Humanitarian and Security Assistance in Northern Iraq 9:18
- Jones, Robert A.**, For a Better Understanding of the Reserves 8:WE
- Junkins, Christopher L.**, 0430 Mobility Officers in the Reserve Component 8:WE

Kallina, Paul , Letters From a Civil War Marine	3:4	Mays, Alonzo H. , Advanced Manufacturing	3:50
Karch, Lawrence G. , On That First Day on Guadalcanal	7:65	McAlarnen, Joseph , NATO Integration	4:88
Keeney-Bonthrone, Toby P. , Closing the Gap for Integrated Casualty Evacuation	6:96	McBreen, Brendan , Real Marines, Real Decisions, Real Orders	10:80
Kennedy, Ivan E. , A World War I Memoir	5:10	McCabe, Michael , Integrating the Marine Corps Reserve	8:76
Kerstetter, Roger S. , Starlink for My Pillow	10:46	McCawley, Charles L. , The Guantanamo Campaign of 1898	4:6
Kofsky, Jeremy , The Horizon Beckons	1:90	McCreight, Brandon L. , G-6 Delivers	8:WE
———Building an Artificial Expeditionary Base	2:99	McDonnell, Tim , How Combatant Commanders Choose	2:82
———The Napoleonic Corporal	3:114	McGee, David , The Requirement for Software Engineers at the Tactical Edge	10:42
———Napoleon's Digital Legacy	4:112	McGrortyHunter, Chase , Tactical Decision Game #03–25	3:112
———Force Design 2030, 2035, 2040 ...	4:WE	———Tactical Decision Game #09–25	9:83
———Agents in the Trenches	6:104	McLaughlin, Preston W. , BR: BEIRUT RULES: The Murder of a CIA Station Chief and Hezbollah's War Against America	11:90
———The Price of a Digital Mile	7:72	McManus William , INDOPACIFIC, 2029	1:36
———From Bullets to Bytes	8:82	———MARSOC Joint Force Integration	1:46
———Raspberry Pi Marines	10:96	Melson, Charles D. , BR: HITLER'S BRANDENBURGERS THE THIRD REICH'S ELITE SPECIAL FORCES	7:76
———When Algorithms Meet Semper Fi	11:86	Mesches, Alan E. , Non-Combat Attacks on the Marine Corps	12:48
Kotler, Joshua A. , The Military "Surgeon"	3:94	Metzler, Dylan F. , Army and Marines	2:35
———Get the Doc	3:WE	———Army and Marines: Ideal Logistics Partners in the Littorals	3:84
Laging, Shanna , Modernization	6:62	Miller, Brad , Has the Marine Corps Reserve Succumbed to the Drug Culture?	7:46
Lagosz, Christopher D. , Improving Logistics and Intelligence Integration at the LCE	3:25	Miller, Shawn , Fighting With Prototypes	6:24
Lamberth, Isaac R. , Technically Speaking	9:38	Milstein, Seth M. , On Reserves	12:68
Larson, Charles C. , Without Firing a Shot	4:84	Miranda, Joseph , Long Range Operations in Merrill's Marauders	1:86
Lau, Robert , Unmanned, Unrelenting	8:72	———Modeling the OODA Loop	2:94
Leitner, John D. , Morale and Meritocracy	7:WE	———Joint Operations in the <i>Solomons Campaign</i> , 1942–43	3:108
———Morale and Meritocracy	12:61	———Continental-Level Warfare: French & Indian War 1754–63	4:108
Lesnowicz, Mathew K. , Gendarmerie de Marjah	10:14	———Planning and Operations in a Major Campaign	5:100
Lienhardt, Ronald J. , Asymmetric Approaches Across Domains	8:62	———Logistics in Major Operations	6:100
Lin, Andrew , The Military "Surgeon"	3:94	———Full Spectrum Operations	7:68
Liu, Haofeng , The Imperative for Decentralization	4:WE	———Battle for the Ardennes	8:78
Lofland, Becka E. , 2030 Maturing the ALIMs Community	5:104	———Eagles of Rome: Caesar	9:78
Long, William D. , Losing the First Battles	7:WE	———Unexpected Challenges in an Amphibious Campaign	10:92
Lopachin, Tyler R. , Keeping the Scalpel Sharp	3:80	———11 Days War	11:82
———Get the Doc	3:WE	———Vienna 1683	12:84
Loschiavo, Paul , Most Beneficial School	11:88	Mitchell, Merritt , Approachability	5:87
Love, Ryan J. , The Marine Rotational Force-Darwin	2:26	Moga, Diana X. , Operational Logistics in Context	3:54
Lowe, Christopher A. , Military Space Cooperation in Support of Competition in the Indo-Pacific	4:WE	Montague, Hannah , One Team One Fight	10:56
Lowrey, Nathan S. , Peacekeeping Operations in Kosovo: The 26th MEU During Operation JOINT GUARDIAN	11:6	Morey, Jonathan , Cyberspace Detection Engineering	2:WE
LPI Staff , Global Logistics Awareness and Decision Making	3:40	Mozzi, Joe , Composite Artillery Battalion Employment	2:38
Lynch, Robert G. , Is NATO Obsolete? Article 6 Is ...	4:98	Mullen, Codi , Transforming in Support of Force Design	3:44
Macayan, Grace , Geospatial Intelligence Influence in the Intelligence Cycle	9:52	Murata, Ryan , Mobilization as a Theory of Victory	8:22
Madren, Joseph , The End of Business as Usual	6:66	Murray, Dylan L. , Improving Logistics and Intelligence Integration at the LCE	3:25
Majeski, Patrick A. , Quality of Life on a Budget	3:WE	Murray, Robert L. , Get the Doc	3:WE
Malapit, Erin , I Didn't Sign Up for This	7:62	Nagy, Seth M. , The Critical Role of the Spectrum in Marine Corps Operations	4:31
Manoukian, Martin A.C. , Keeping the Scalpel Sharp	3:80	Napier, Jennifer , Transforming in Support of Force Design	3:44
———Get the Doc	3:WE	Naylor, John S. , The Marines Have Landed, at Nantucket, and the Situation is Well in Hand ...	5:15
Marano, Joshua , Bridging Gaps and Projecting Power	8:66	Nissen, Lauralynne , Improving Logistics and Intelligence Integration at the LCE	3:25
Mardre, George L. , Aviation Command and Control and Ground Support is Critical to Distributed Aviation Operations	5:52	Notariano, C. Grant , Spare Your Specialists, Send Me Your Generalists	8:34
Martin, Michael J. , The Littoral Shield	12:79		
Mathews, Ben , Wings Over Water: The Seaglider Revolution in Maritime Mobility	5:84		
Mathews, Ryan , Composite Artillery Battalion Employment	2:38		

O'Connell, Edward J. , MAGTF Groundbased Air Defense	1:58	Ryu, Jason J. , Mobilization as a Theory of Victory	8:22
O'Flanagan, Thomas , Taking Care of Our Fallen	3:21	———Rethink Foreign Area Expertise	9:68
ONR Staff , Global Logistics Awareness and Decision Making	3:40	Sachtleben, Glen R. , Operation SHARP EDGE: The Corps' MEU(SOC) Program in Action	11:18
Ormerod, Gerry , Force Laydown	8:30	Sahakian, Alan , HF Is King	2:54
Papay, Joe , The Floating Forward Operating Base MEU	11:64	Samaha, David A. , Get the Doc	3:WE
Parker, Jen , Immediate Response Authority During Natural Disasters	8:WE	Saraceni, Daniel , Operational Logistics in Context	3:54
Paul, Guillermo J. , Improving Logistics and Intelligence Integration at the LCE	3:25	Schuelman, Thomas K. , Morale and Meritocracy	7:WE
Pauley, Blake , Embrace the LPD SPMAGTF	6:84	———Morale and Meritocracy	12:61
Pawlicki, C.J. , Any Clime and Place	6:58	Schultz, Matthew J. , Logistics Maneuver	9:WE
Pendlyshok, Marilyn , Rethink Foreign Area Expertise	9:68	Schweizer, Dan , Every (Reserve) Marine a Recruiter, Part 1	10:84
Perez, Elizabeth D. , Operational Logistics in Context	3:54	Schwendeman, Erica , Decision-Advantage	10:22
Perkins, Caroline , Modernizing MEU Capabilities for a Rapid Response (Online)	11:71	Searls, Joel , The Force Headquarters Group	8:WE
Pesola, Eric D. , Improving Logistics and Intelligence Integration at the LCE	3:25	Seifert, Christian , Ground Autonomous Platform in Support of Distributed Maritime Operations	6:70
Peterson, Jon , How We Fight	3:96	Seitz, Scot , Fires Fit for Force Design	10:52
PhD-Technical Marines , What is the Marine Corps PhD-Technical Program?, PhD-Technical Marines	9:WE	Shankar, Arun , Space	4:WE
Phippen II, Joseph F. , Render Safe Solomon Islands	2:30	Shelton, Peter , Introduction to the 15th MEU and the Staggered Deployment	11:44
———The Marine Foreign Area Officer	10:26	———The 15th MEU's Hub, Spoke, and Node	11:50
Pierce, P.N. , Archibald Henderson An Era	1:8	———Marine Expeditionary Task Elements	11:56
Pillot, Beau L. , Redefining Our Identity	3:WE	———MEUs in EABO	11:60
Prock, Jessica K. , Get the Doc	3:WE	Sile, Jack , Artificial Intelligence as a Force Multiplier for Marines	4:WE
Powell, David A. , Leaders of Marines	12:34	Simon, Larry , Marine Corps Safety	8:WE
Pugh, Douglas T. , Geographic Combatant Commands	8:58	Simonelli, Jared , Forging the Iron Fist	2:44
Puraty, Alex , Modernization	6:62	Singaraju, Raj C. , Keeping the Scalpel Sharp	3:80
Quinn II, John T. , Redesigning Amphibious, Littoral, and Contingency Forces	6:74	———Get the Doc	3:WE
Rainey, David S. , Lighting the Way	2:63	Singleton, William J. , CARING	7:32
Ramthun, Alex , A Strategy for Defeating Chinese Military Acquisition	6:51	Sklenka, Stephen D. , Think, Act, and Operate Differently!	3:20
Rapagnani, William C. , China	4:94	Smart IV, Dalton , Geospatial Intelligence Influence in the Intelligence Cycle	9:52
Rawllins, Austine L. , Operational Logistics in Context	3:54	Smith, Eric M. , A MESSAGE FROM THE COMMANDANT OF THE MARINE CORPS	11:4
Raymond, Jennifer M. , Managing Talent in the Marine Corps Reserve	9:WE	Smith, Joshua , Risk and Training for Peer Conflict	5:26
Reece, Richard J. , The Critical Role of the Spectrum in Marine Corps Operations	4:31	Smyth, William , Understanding the Marine Corps Reserve	8:46
Reno, Staci , Taking Care of Our Fallen	3:21	Snyder, H.W. , Butler at Fort Riviere	5:6
Rensvold, Joseph , Enhancing MAGTF Operations through Artificial Intelligence	12:75	Sommer, Matthew, BR : The Pursuit of VICTORY: The Life and Achievement of HORATIO NELSON	7:74
Reuter, Matthew B. , Installations and Logistics Campaign Plan 2024	3:70	Soucic, William R. , Peekaboo with Mars or: How I Learned to Love <i>Jus ad Vim</i>	7:34
Reventlow, Keith , Transforming in Support of Force Design	3:44	Staff, DC Aviation , 2025 Aviation Plan Executive Summary	5:21
Rivera, Emedin , The Ultimate Weapon System: An Information Exchange System of Systems	4:21	Staff, Deputy Commandant for PP&O , Forward, Flexible, Formidable, and Relevant	11:40
———Electromagnetic Spectrum Maneuver for Combat Advantage	4:42	Staff, MCTSSA , Fighting With Prototypes	6:24
Robinson, Clay , The Four Block Littoral Force Revisited	8:70	Staff, MCWL , The Marine Corps Warfighting Lab	2:13
Rodgers, Paul , Teaching Ethics Isn't Enough	7:52	Steele Jr., Ricardo , Innovative Readiness Training	8:WE
Ross, Nathaniel , Middle Tier of Acquisition	6:36	Stephens, James M. , Improving Logistics and Intelligence Integration at the LCE	3:25
Ruggles, Alfred B. , It Pays to be a Winner	7:50	Stockman, James R. , Night Operations on Okinawa	7:14
Runyan, C.F. , Capt McLane Tilton and the Korean Incident of 1871	3:7	Storm, Thera , Three Approaches for Marine Corps Leaders	12:40
		Strahan, Joseph R. , Just Do Something	10:WE
		Strickert, Mark , Every (Reserve) Marine a Recruiter, Part 2	10:88
		Studer, Genevieve , Breaking Down Barriers	6:55
		Swan, Matthew W. , Fight's On!, Swan	6:WE
		Swift, Dilan M. , Beyond the Buzz	2:77
		———The Other Golden Rule	5:91
		———Every (Reserve) Marine a Recruiter, Part 1	10:84
		———Every (Reserve) Marine a Recruiter, Part 2	10:88

Sanders, Gregory, *Bait, The Battle of Kham Duc*, [Craig A. Giorgis] 8:87

Whetham, David, *The Ethics of Special Ops: Raids, Recoveries, Reconnaissance and Rebels*, [John Buford] 5:107

Zeihan, Peter, *The End of the World Is Just the Beginning: Mapping the Collapse of Globalization* [Josiah R. Irwin III] 12:92

Web Edition Articles

January

For Want of Data, the Kill Chain was Lost, Humr
Leveling the Playing Field, Humr

February

How Long Can You Go?, Valentine
Cyberspace Detection Engineering, Morey
Remembering Iwo Jima, Burrell

March

Get the Doc, Manoukian, et al.
Quality of Life on a Budget, Majeski
The Iron Horse of the Pacific, Blanke
Redefining Our Identity, Pillot
5G Networks and the Smart Warehouse System, Williams
The Modern Iron Mountain, German
The Maintenance Officer, Warren Jr.

April

Space, Shankar
Defining Risk in the Electromagnetic Spectrum, Holdridge & Chisowsky Jr.
Technical Subject-Matter Experts at the Tactical Edge, Ferguson
Military Space Cooperation in Support of Competition in the Indo-Pacific, Lowe
Making Endeßr, Goodin & Gage
Artificial Intelligence as a Force Multiplier for Marines, Sile
The Imperative for Decentralization, Liu
Force Design 2030, 2035, 2040 ..., Kofsky
Stand Gentlemen, He Served on Samar, Doyle

June

Fight's On!, Swan

July

Losing the First Battles, Long
F-35B PERMA for Surface Warfare, Fermin
Fire and Forget, Fermin
Morale and Meritocracy, Leitner, et al.

August

Reserves in Service-Level Training, Bender
For a Better Understanding of the Reserves, Jones
Innovative Readiness Training, Steele Jr. & Trossen
Immediate Response Authority During Natural Disasters, Parker & Hixson
Marine Forces Reserve Health Services Support Strategy, Campbell
Permeability, Donatelli
Marine Corps Mortuary Affairs, del Toro, et al.
G-6 Delivers, McCreight
The Force Headquarters Group, Searls
No Better Friend, Aldridge & Contrascere
0430 Mobility Officers in the Reserve Component, Junkins
Marine Corps Safety, Simon

September

What is the Marine Corps PhD-Technical Program?, PhD-Technical Marines
Resident Officers PME, Byington
Managing Talent in the Marine Corps Reserve, Raymond
From Acquisitions to Force Generation, Teasdale
Building Sustainable Network Resiliency in SATCOM Systems, Tsirlis
Precision Warfare, Gage & Jonas
Rebuilding Marine Corps Resilience, Vincent
The Case for a Marine Corps Regional Air Defense Commander, Belton
Logistics Maneuver, Irion & Schultz

October

Just Do Something, Strahan