



UNITED STATES MARINE CORPS  
MARINE FORCES SPECIAL OPERATIONS COMMAND  
PSC BOX 20116  
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FIRST ENDORSEMENT on CO, MRR ltr 1650 of 31 Jan 20

From: Commander, Marine Forces Special Operations Command  
To: Deputy Commandant for Information, 3000 Marine Corps Pentagon,  
Washington, DC 20350-3000

Subj: NOMINATION OF LIEUTENANT COLONEL KEVIN M. SHEA MEMORIAL UNIT OF  
THE YEAR AWARD IN THE CASE OF MARINE RAIDER REGIMENT S-6

1. Forwarded, recommended with enthusiasm for the Lieutenant Colonel Kevin M. Shea Memorial Unit of the Year Award.
2. The point of contact at this command regarding this matter is Major Rebecca K. Bergstedt, Adjutant, Marine Forces Special Operations Command, at (910)440-0951 or via email at rebecca.bergstedt@socom.mil.

  
D. D. YOO



UNITED STATES MARINE CORPS  
MARINE RAIDER REGIMENT  
MARINE FORCES SPECIAL OPERATIONS COMMAND  
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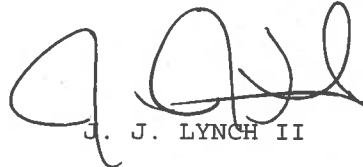
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JAN 31 2020

From: Commanding Officer, Marine Raider Regiment  
To: Deputy Commandant for Information, 3000 Marine Corps Pentagon,  
Washington, DC 20350-3000  
Via: Commander, Marine Forces Special Operation Command  
Subj: NOMINATION OF LIEUTENANT COLONEL KEVIN M. SHEA MEMORIAL UNIT OF THE  
YEAR AWARD IN THE CASE OF MARINE RAIDER REGIMENT S-6  
Ref: (a) DCIO 1650.2  
Encl: (1) Summary of Unit/Organization Performance and Accomplishments  
(2) Unit/Organization History  
(3) Unit/Organization Summary Statistics

1. Marine Raider Regiment (MRR) S-6 is enthusiastically nominated for the Lieutenant Colonel Kevin M. Shea Memorial Unit of the Year award as recognition for distinguished service in support of Marine, joint service, combined exercises and operations as Combined Joint Special Operations Task Force-Iraq J-6 in direct support of Operation INHERENT RESOLVE while deployed to the United States Central Command Area of Operational Responsibility from December 2018 to June 2019. Throughout 2019, MRR Communications Platoon consistently displayed impressive leadership, professionalism, and innovation in the communications electronic field.

2. The point of contact for administrative purposes is Master Sergeant Mashiel J. Marquez, Administrative Chief, at (910) 440-0650 or email at mashiel.marquez@socom.mil.

  
J. J. LYNCH II

Summary of Unit/Organization Performance and Accomplishments

Marine Raider Regiment Communications Platoon S-6 is enthusiastically recommended for the LtCol Kevin M. Shea Memorial Unit of the Year Award for distinguished service in support of Marine, joint service, combined exercises and operations as Combined Joint Special Operations Task Force-Iraq (CJSOTF-I) J-6 in direct support of Operation INHERENT RESOLVE (OIR) while deployed to the United States Central Command (USCENTCOM) Area of Operational Responsibility (AOR) from December 2018 to June 2019. Throughout 2019, Marine Raider Regiment Communications Platoon consistently displayed impressive leadership, professionalism, and innovation in the communications electronic field.

Summarized as follows:

In December of 2018, Marine Raider Regiment (MRR) S-6 became the core of an all-Marine J-6 section for the majority Marine rotation of CJSOTF-I 19.1. While deployed MRR S-6, now CJSOTF-I J-6, was responsible for five primary locations in the installation, operation, maintenance, improvement, and defense of the communications infrastructure for over 1,185 United States and Coalition Special Operations Forces throughout Iraq. Their responsibility spanned unclassified, secret, coalition secret, and top secret networks, as well as the associated tactical communications network architectures in order to enable the command and control (C2) of the CJSOTF-I for all SOF in the Iraq theater of war in support of OIR. In preparation for the CJSOTF-I deployment, an effort was created to build a Joint Operations Center (JOC) at Marine Forces Special Operations Command (MARFORSOC) Headquarters in Stone Bay, North Carolina. Through hard work and commitment the Marine Raider Regiment Communications Platoon team built a highly capable C2 node from scratch, including 130 computers, multiple Video Teleconference machines, and 70 voice over internet protocol phones operating over four distinct network enclaves. This served as the C2 Headquarters for the CJSOTF-I throughout multiple staff exercises to include the staff Certification Exercise. Proposed the concept, procured, and outfitted the Commander and staff with capabilities never before used at an O-6 headquarters, such as secret internet protocol router (SIPR) blackberry phones and SIPR travel kit laptop suites, enabling a mobile secret data connectivity capability down to the staff officer level for the first time ever at MARFORSOC. This enabled the CJSOTF-I Commander and staff to have round the clock access to the operational fighting network from almost any location and in any situation throughout the workup. These new capabilities prepared the Marine majority rotation of CJSOTF-I 19.1 for the Iraq theater like never before, allowing the Commander and staff to fully integrate into ongoing operations months ahead of the relief in place / transfer of authority (RIP/TOA), and facilitating a smooth transition from one staff to another allowing kinetic operations to be maintained in January, 2019.

Marine Raider Regiment Communications Platoon immediately identified the need for every Marine communicator in the J6 to be certified and accredited with the permissions necessary to operate at the highest levels on the deployed networks. They conducted detailed planning, then flawlessly executed an organic training pipeline, often spending long hours personally instructing

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and preparing their communicators, leading to the eventual certification of every member of the Marine Raider Regiment Communications Platoon with the necessary permissions to operate and administer on the Special Operations Command, Central (SOCCENT) networks on secure internet protocol router (SIPR), non-secure internet protocol router (NIPR), Special Operations Command Research, Analysis and Threat Evaluation System (SOCRATES), and Battlefield Information Collection and Exploitation System (BICES) enclaves. Furthermore, they quickly identified numerous unsatisfactory communications conditions which the 19.1 staff would fall in on once they arrived in country. One of the most important of these was the identification of the problem with network stability on the SOCRATES enclave. Marine Raider Regiment Communications Platoon immediately identified a solution to the problem, and set about assembling the proper equipment string which could be used to stabilize the network, to include the low-density Frequency Division Multiple Access (FDMA) kit, which would enable the Marine Raider Regiment Communications Platoon to transition the low-bandwidth SOCOM Deployable Node (SDN) which had been in place at Baghdad Diplomatic Support Center (BDSC), Camp Keating IV into a high-bandwidth mission which could handle the data traffic necessary to maintain a lethal targeting cycle for the CJSOTF-I. The transition to more-capable FDMA missions stabilized the data networks in Baghdad and had a dramatic impact on the lethality of CJSOTF-I 19.1.

The Marine Raider Regiment Communications Platoon masterfully led and task-organized a dynamic team of 12 Marines, and six contractors, ensuring continuity of operations at all times and maintaining the largest most complex communications network architecture in the Combined Joint Operations Area (CJOA). MRR S-6 also built and customized an Adobe Connect server, the first of its kind in the CJOA and the first to be built and added to the domain by a non-contractor or civilian. Due to the exceptional technical expertise, and their high level of permissions, they were able to complete the server build at a critical time in the early days of the deployment, creating an innovative and flexible means to rapidly and fluidly share JOC content such as full motion video (FMV) feeds, chat, and battle tracking common operational picture (COP) with coalition, joint, and non-SOF users throughout the CJOA, to include other coalition operations centers. This capability enabled the CJSOTF-I mobile forward to observe and conduct strikes through the live viewing of FMV feeds that would have otherwise been unavailable and impossible for the Commander except through this server. The Marine Raider Regiment Communications Platoon's industrious work and tremendous achievement in building the Adobe Connect server had a dramatic, and measurable impact on targeting efforts for CJSOTF-I, as well as having a massive improving effect on Coalition Special Operations Forces (COALSOF) command and control and information sharing capabilities.

Upon arrival at Camp Keating IV, Baghdad, Iraq it was immediate and clear that the communications and electric infrastructure was unrecoverable, and would require a complete overhaul in order to stabilize the CJSOTF-I network. From day one, Marine Raider Regiment Communications Platoon seized the initiative to conduct a complete network and electrical re-build of Camp Keating IV, BDSC, Iraq. No single section had a broader impact or was more heavily involved in the complete re-cabling of every workspace and connection on the camp. They led and oversaw the complete demolition, de-installation, re-cable, and installation of electrical services in the CJSOTF-I's joint JOC rebuild. They

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carefully planned out a completely new power distribution scheme in the days leading up to the JOC rebuild. Then, in under 24 hours on New Years Day, Marine Raider Regiment Communications Platoon conducted the dangerous work of running new electrical cable and outlets flawlessly, carefully ensuring that each workstation had a safe and reliable power source and that power was equally distributed and balanced in order to prevent the constant power surge outages that had plagued the CJSOTF-I staff in the Glasshouse prior to their work. Once complete, and without rest, showing their fortitude they then moved on to finish the network re-cabling of the JOC, and oversaw the re-establishment of services to complete the JOC rebuild, running and terminating hundreds of cables to the all-new workstations. During this period, they also personally custom-manufactured and terminated numerous critical cables required to remote radio and iridium communications systems to the JOC Chief workstation. Prior to this work, the CJSOTF-I had been unable to use the secure sleeve iridium indoors next to the battle captain, where the capability is needed the most.

Marine Raider Regiment Communications Platoon also led the troubleshooting and complete technical refresh of the Cinemassive command and control (C2) video wall display suite. They brilliantly and methodically worked through the complex equipment string of the multi-million dollar piece of equipment until all screens were again functioning and the system could again be used for CJSOTF-I's mission-critical targeting efforts. Their tireless efforts truly professionalized the JOC and brought stability to that portion of the network.

Marine Raider Regiment Communications Platoon continued over the next several weeks re-cabling every building on the camp for SIPR, NIPR, SOCRATES, and BICES enclaves. Furthermore, they led the installation of over 50 network switches to new locations throughout Camp Keating IV, significantly simplifying a network which to that point had been plagued by instability and endless problems of selective connectivity. Notably, Marine Raider Regiment Communications Platoon completed all of this work during periods of darkness and staff off-hours in order to ensure no impact to CJSOTF-I ongoing operations. Their efforts in this area were truly remarkable, having removed and re-run every single network cable on the Camp, it can accurately be stated that Marine Raider Regiment Communications Platoon completely rebuilt the network on Camp Keating IV from scratch.

Unsatisfied with merely rebuilding the infrastructure on Camp Keating IV, Marine Raider Regiment Communications Platoon also sent Marines to Al Taqaddum Airbase to repair and terminate several fiber optic cable runs in order to restore services to Naval Special Warfare Trident team members and Spanish Special Operations Task Unit (SOTU) from Task Force 431 (TF-431). Several Marines from MRR who spoke fluent Spanish, were sent by helicopter to make liaison with both US Marine Task Force Spartan, and TF-431, then personally digging up buried cable trenches, and repaired numerous cut and broken fiber optic cable pairs throughout the camp, restoring BICES services to our critical coalition partner. This task, which had taken contractors in the same location several weeks to even begin, our Marines in Marine Raider Regiment Communications Platoon accomplished in just two days.

Marine Raider Regiment Communications Platoon was also the CJSOTF-I's spearhead for enhancing coalition SOF C2 capabilities. Only a month into the deployment, they were trusted with the special mission of achieving a first-ever capability by integrating a coalition intelligence, surveillance, target

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acquisition, and reconnaissance (ISTAR) platform into the US theater ISTAR architecture to enable global viewing of a coalition full motion video (FMV) feed. Marine Raider Regiment Communications Platoon also was the instigator and mastermind of a project to inject Spanish Special Operations Forces (SPANSOF) organic unmanned aerial system (UAS) feeds into the United States theater FMV architecture through digital video broadcast - return channel satellite (DVB-RCS) and to enable the connection through the use of CJSOTF-I's Wireless Point-to-Point Link (WPPL). Marine Raider Regiment Communications Platoon's ingenuity brought about a first-ever in the CJOA when SPANSOF were able to use their organic UAS for theater and strategic intelligence, surveillance, and reconnaissance (ISR) through the Special Operations Command's unified video server. By this extraordinary technical know-how, and through coordination with Armada Española Undécima Escuadrilla (Spanish 11<sup>th</sup> Aircraft Squadron) using Marines who are fluent in the Spanish language, they conducted multilayered network discovery, troubleshooting, installation and network connection between the Spanish SOTU, US Marine Corps Task Force Spartan, and the United States Navy SEALs Team V - Task Force Trident team at Camp Manion, Al-Taqaddum Airbase in order to inject the Spanish Scan Eagle FMV feed into the Digital Video Broadcast - Return Channel Satellite (DVB-RCS) to be broadcasted on to the Unified Video Dissemination System (UVDS) on the secret internet protocol router (SIPR). Then, once this monumental accomplishment was complete, Marine Raider Regiment Communications Platoon then coordinated with US Central Command (CENTCOM) and Special Operations Command, Central (SOCCENT) network and ISTAR engineers to enable the feed to be cross-domained on to the US BICES-X enclave, and viewed on the BICES unified video server. This enabled the SPANSOF element and headquarters to view their organic ISTAR asset feed from any location in the world, and set the standard for US-Coalition platform integration and interoperability. This was a first-ever achievement not only in the theater, but also a first-ever between US and coalition partners, the effects of which were felt well beyond the Iraq Theater and OIR, and far above the operational commander level. Marine Raider Regiment Communications Platoon's achievement was truly historic, and their efforts in this area were tremendous.

Marine Raider Regiment Communications Platoon was also the primary manager and synchronizing leader behind the plan to reorganize and simplify CJSOTF-I's data communications architecture and primary, alternate, contingency, and emergency (PACE) plan. Their tremendous contributions in this effort had a marked impact on the stability and reliability of the CJSOTF-I network and helped transform the Defense Information Systems Agency (DISA) Node 96 (N96) network from the least-stable network in the CJOA into the most-stable, as characterized by the CENTCOM J6.

Marine Raider Regiment Communications Platoon played an essential role in the CJSOTF-I Special Activities Cell (SAC), utilizing their extensive training and long experience in non-standard communications to solve incredibly difficult problems related to operations and intelligence collecting, having a marked impact on the CJSOTF-I's ability to rapidly move through the F3EAD cycle in its efforts to D-ISIS.

Marine Raider Regiment Communications Platoon's efforts while deployed as the CJSOTF-I 19.1 J-6 greatly contributed to the mission accomplishment of the CJSOTF-I, the Special Operations Task Force - Operation INHERENT RESOLVE, Combined Joint Task Force - Operation INHERENT RESOLVE, and CENTCOM in support

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of Operation INHERENT RESOLVE. The distinctive accomplishments of the team was apparent to all, and their impacts will be long-lasting and far-reaching.

Upon re-deployment to CONUS, MRR S-6 resumed duties at Stone Bay, Camp Lejeune, NC. With their recent experience on the technological cutting edge in Iraq, MRR S-6 seized the initiative to innovate and move the force forward by leading the effort in sourcing and procurement of a Long-Term Evolution (LTE) solution based product to meet the need of mobile tactical data secret and secret collateral mission networks which could share real-time operational data and FMV with every Marine on the battlefield. Additionally they advocated for a better manning and re-integration model for 0602's being assigned to MARSOC. MRR S-6 took lead in the working groups on several communications initiatives to make our Marine communicators more effective and lethal, not only for their SOF mission, but more-importantly for the Marine Corps. Those working groups included efforts to procure and utilize the L-band commercial over the horizon (OTH) extension system for UHF and VHF line-of-sight (LOS). This system, called the L-Tactical (LTAC) Sling Shot radio antenna also enabled capabilities such as OTH FMV backhaul to be available to Marine Raiders CONUS as well as deployed.

MRR S-6 also led the first ever real-time global positioning system (GPS) jamming exercise on both the SOF and Marine Corps communications equipment suites, as well as adding in real-time L1 and L2 jamming scenarios into the training cycle for all Marine Corps Special Operations Companies (MSOCs), and writing the standard operating procedures (SOP) for jammer use in all culmination exercises for MSOCs within MARSOC.

MRR S-6 assisted with the standardization of pre and post deployment C4 After-action Review (AAR) process within the Regiment to capture best practices and lessons learned from deploying MSOCs and Marine-led Special Operations Tasks Forces (SOTF), codifying and standardizing how Marine communications lessons learned would be provided and integrated for Theater Special Operations Commands (TSOC) and Geographic Combatant Commands (GCC). MRR Communications Platoon spearheaded multiple advances in technology within the MRR including advances in wearable SATCOM and data solutions, near-peer threat mitigation and high frequency radio capabilities, and leading the way in the upgrading of garrison computer assets to support migration to Microsoft 365. Additionally, they provided leadership and 24/7 support to their always-deployed force of three MSOCs and rotational SOTFs.

MRR Communications Platoon worked directly with Harris on MARSOC's validation testing for High Frequency Robust Waveform (HFRW) and Low Probability of Detection/Interception (LPI/LPD) capabilities of the AN/PRC-160. This directly impacts MARSOC's ability to Command and Control forces in a near peer environment. As the first group of communicators within SOF as well as the USMC, MRR S-6 took the initiative to ensure best practices were captured and this technology would continue to be developed and utilized to support Great Power Competition.

MRR S-6 supported and participated in and enabled MARSOC's Sensitive Activities Training and Sensitive Activities Leadership Training (SAT/SALT) as well as the Non-standard Communications Course (NSCC) in support of intelligence and operations requirements in that field.

**ENCLOSURE (1)**

For these actions, and countless additional contributions to the operational success and continued mission success of Marine, joint, and combined formations throughout the globe, the Marine Raider S-6 is enthusiastically recommended for the LtCol Kevin M. Shea Memorial Unit of the Year Award.

**ENCLOSURE (1)**

## Unit/Organization History

June 2018: Combined Joint Special Operations Task Force-Iraq J-6 19.1 (CJSOTF-I J-6) formed under MARSOC from MRR Communications Platoon.

August 2018: CJSOTF-I 19.1 J-6 hosted identity management training as well as in depth cyber security training with specifics to the AOR.

September 2018: CJSOTF-I 19.1 J-6 attended communication exercise (COMMEX).

October 2018: CJSOTF-I 19.1 J-6 participated in Expeditionary Operations Training Group's Certification Exercise (CERTEX)

November 2018: CJSOTF-I 19.1 J-6 deployed ISO Operation Inherent Resolve (OIR).

December 2018: CJSOTF-I 19.1 J-6 planned out a completely new power distribution scheme in the days leading up to the JOC rebuild.

December 2018: CJSOTF-I 19.1 J-6 developed the plans and IT requirements to rebuild the CJSOTF-I Joint Operations Center (JOC).

January 2019: CJSOTF-I 19.1 J-6 helped the Australian Task Force with the employment of a GBS system.

January 2019: CJSOTF-I 19.1 J-6 augmented Task Force Spartan in Al Taqaddum Airbase, with a communications technician.

January 2019: CJSOTF-I 19.1 J-6 restore services to Naval Special Warfare trident team members and Spanish Special Operations Task Unit (SOTU) from task force 431 (TF-431).

January-February 2019: CJSOTF-I 19.1 J-6 led efforts that allowed the Spanish Scan Eagle FMV to feed into the Digital Video Broadcast.

January-April 2019: CJSOTF-I 19.1 J-6 rebuilt and redesign the operational network.

January-May 2019: deployed HF

February 2019: CJSOTF-I 19.1 J-6 detached a two men team to fix all the fiber across Baghdad Diplomatic Support Center (BDSC) and Camp Keating IV, Baghdad, Iraq.

February 2019: CJSOTF-I 19.1 J-6 deployed an Adobe Connect server that to support the Joint Operations Task Force.

February-April 2019: CJSOTF-I 19.1 J-6 augmented Seal Team 7 with a communications technician.

March-April 2019: CJSOTF-I 19.1 J-6 augmented an ODA with a communications technician.

June 2019: MRR S-6 supports Sensitive Activities Training (SAT) and Sensitive Activities leadership Training (SALT).

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July 2019: MRR S-6 provided input into the training pipeline for UAV Special Operations Specialist and Communications Marines to include FMV backhaul from SUAS systems within MARSOC.

July 2019: MRR S-6 provides critical input into the procurement of tactical LTE solution for mobile/manpack data at the team level.

August 2019: MRR S-6 supports Non-Standard Communications Course.

August 2019: MRR S-6 writes point paper for talent management of Communications Marines within MARSOC.

August 2019: MRR S-6 writes point paper for inclusion of 0602 structure with the deployable company within MARSOC.

August 2019: MRR S-6 develops talent management and career progression chart for 0602s within MARSOC.

September 2019: MRR S-6 spearheads initiative to provide L-TAC Slingshot technology to the Company and Team level within MARSOC to support Global Operations in support of Joint Special Operations Command Missions.

September 2019: MRR S-6 develops near peer jamming and emission control training and standard operating procedures to MARSOC.

October 2019: MRR S-6 develops after action and lessons learned both pre and post deployment to assist with best practices for deploying companies and SOTFs.

October 2019: MRR S-6 supports three company level certification exercises with mentorship and communications electronic maintenance support for communications personnel prior to deployment.

October 2019: MRR S-6 upgraded NIPR workstations to OS 1809 in preparation for Microsoft 365.

November 2019: MRR S-6 develops and hosts a Communications Chief Planning Seminar to mold future company level Communications Chiefs into communication planners and company level staff officers prior to pre-deployment training.

December 2019: MRR S-6 upgraded SIPR workstations to OS 1809 in preparation for Microsoft 365.

**ENCLOSURE (2)**

Unit/Organization Summary Statistics

Organization: Marine Raider Regiment S-6 Communications Platoon

Operations: Combined Joint Special Operations Task Force-Iraq (CJSOTF-I) Operation INHERENT RESOLVE (OIR) (Dec 2018-Jun 2019) Raven 20.1, 20.2, 20.3 (October-November 2019).

Accomplishments: Training/Exercises/Operations: Expeditionary Operations Training Group's Certification Exercise (CERTEX) (Oct 2018).

Innovations/Projects: ISR-FMV integration into deployable node architecture. First in all of SOCOM. L-TAC Slingshot radio installation. Kymetta mobile satellite antenna implementation. Adobe Connect virtual JOC installation and operation in support of CJSOTF-I C2. LTE procurement and testing in support of mobile manpack data solutions.

PME: (1) Marine completed EPME7000AA, (1) Marine Completed Advanced course (3) Marines completed EPME5000AA, (1) Marine completed EPME4000AA, (1) Marine completed the Army Cyber Common Technical Course, (3) Marines completed Survival, Evasion, Resistance and Escape (SERE) training, (1) Marine completed MARSOC Network Operations Course, (2) Marines completed the MARSOF Special Operations Training (STC), (4) Marines completed and obtained Security +, (2) Marines completed and obtained Network +.

Training provided to other units: ISR-FMV training provided to (10) Marines. HFRW training provided to (40) Marines. DAGR and GPS Jamming training provided to (15) Marines. Jamming and near peer threat mitigation training provided to (20) Marines. PRC-137 training provided to (10) Marines. (15) Marines trained at the Communications Chief Planning Seminar.

Equipment: Maintenance: Maintained 100% equipment readiness average for the year. Processed \$300 thousand worth of equipment for WIR. Conducted over (110) Limited technical Inspections (LTI) on end items. Conducted (76) modifications throughout the year. Repaired \$1 million worth of equipment. Conducted (3) Supply Maintenance Analyst Readiness Training (SMART) and (11) Logistics Readiness Evaluation (LRE) in support of deploying MSOCs.

Equipment/Software installed: Transition to operating system 1809 on NIPR and SIPR enclaves. Imaged and deployed 100 SIPR machines 100 NIPR

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machines and 22 TS machines, configured and installed 50 CISCO switches and 5 CISCO routers, Installed (1) Adobe Connect Server, Configured MARSOC nodes to allow Full Motion Video capabilities in conjunction with the Stalker, (4) ASA Firewalls, (3) SOF Deployable Nodes, (1) Extension Point Node wireless point-to-point link (WPPL) , (2) Secure Internet Protocol Router/Non-secure Internet Protocol Router (SIPR/NIPR) Access Point satellite terminals (SNAP-T), (3) AN/PRC-160. (1) Radio Integrated System (RIS) 3.0.

ITPRAS/C4R/Procurement: Submitted over (30) communications procurement requests totaling over \$1 million.

Safety:

Over 200 days accident/mishap free while deployed.

Miscellaneous:

(0) non-judicial punishments for MRR Communications Platoon during the year. Conducted over (100) encryption roll supersessions with no COMSEC Incidents.

**ENCLOSURE (3)**



